



COUNCIL

Agenda and Reports

for the meeting on

Tuesday, 22 September 2026

at 7.30 pm

in the Council Chamber, Adelaide Town Hall

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Our Adelaide.
Bold.
Aspirational.
Innovative.

Members: The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith (Presiding)
 Deputy Lord Mayor, Councillor Noon
 Councillors Abrahamzadeh, Cabada, Couros, Freeman, Giles, Maher, Martin,
 Dr Siebentritt and Snape

Agenda

Item	Pages
1. Acknowledgement of Country The Lord Mayor will state: ‘The City of Adelaide acknowledges the Kaurna People of the Adelaide Plains as the Traditional Custodians of the land on which we meet today. We acknowledge and honour their spiritual and cultural stewardship of this Country and recognise their deep and enduring relationship with its lands, waters, the sky, and all living things. We pay our respects to Kaurna Elders past and present and recognise the important role of emerging leaders in sustaining and strengthening culture.’	
2. Acknowledgement of Colonel William Light The Lord Mayor will state: ‘The Council acknowledges the vision of Colonel William Light in determining the site for Adelaide and the design of the City with its six squares and surrounding belt of continuous Park Lands which is recognised on the National Heritage List as one of the greatest examples of Australia’s planning heritage.’	
3. Prayer The Lord Mayor will state: ‘We pray for wisdom, courage, empathy, understanding and guidance in the decisions that we make, whilst seeking and respecting the opinions of others.’	
4. Pledge The Lord Mayor will state: ‘May we in this meeting speak honestly, listen attentively, think clearly and decide wisely for the good governance of the City of Adelaide and the wellbeing of those we serve.’	
5. Memorial Silence The Lord Mayor will ask all present to stand in silence in memory of those who gave their lives in defence of their Country, at sea, on land and in the air.	
6. Apologies and Leave of Absence Nil	
7. Confirmation of Minutes - 8/9/2026 That the Minutes of the meeting of the Council held on 8 September 2026, be taken as read and be confirmed as an accurate record of proceedings. View public 8 September 2026 Minutes here .	

8.	Declaration of Conflict of Interest	
9.	Deputations	
	Granted at time of Agenda Publication – 18/9/2026	
9.1	Deputation - Ms Julie Johnson - Proposed kerb protuberance/traffic treatment at George Street and Lohrman Street, North Adelaide	
10.	Petitions	
	Nil	
	Recommendation/Advice from Committee/s	
11.	Audit and Risk Committee Report - 8 September 2026	5 - 6
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16.	Recommendation of the Special City Community Services and Culture Committee - 22 September 2026	
	<i>To be tabled</i>	
17.	Reports for Council (Chief Executive Officer's Reports)	
17.1	Support for People Sleeping Rough During Extreme Weather (Code Red)	97 - 101
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20.1	Deputy Lord Mayor, Councillor Noon - MoN - City Safe CCTV Network	109 - 111
20.2	Councillor Martin - MoN - Declaration of Homelessness Emergency	112 - 114
20.3	Councillor Martin - MoN - Smart Glasses	115 - 116
21.	Motions without Notice	
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23.	Questions without Notice	
24.	Exclusion of the Public	117 - 122
	In accordance with sections 90(2),(3) and (7) of the <i>Local Government Act 1999</i> (SA) Council will consider whether to discuss in confidence the reports contained within sections 25, 26, 27 and 28 of this Agenda.	
	Confidential Recommendation/Advice from Committee/s	
25.	Confidential Recommendation of the Audit and Risk Committee - 8 September 2026 [s 90(3) (b), (d)]	123 - 124
26.	Confidential Recommendations of the City Finance and Governance Committee - 15 September 2026 [s 90(3) (b), (k)]	125 - 161
27.	Confidential Recommendations of the City Infrastructure and Public Works Committee - 15 September 2026 [s 90(3) (b), (d)]	162 - 165

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|------------|--|-----------|
| 28. | Confidential Recommendations of the Conduct Committee - 2 September 2026 [s 90(3) (a)] | 166 - 167 |
| 29. | Closure | |

Audit and Risk Committee Report -
8 September 2026

Strategic Alignment - Our Corporation

Public

Tuesday, 22 September 2026
Council

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The purpose of this report is to present the outcomes of the Special Audit and Risk Committee meeting held on 8 September 2026. The Audit and Risk Committee is required to report to Council following each of its meetings.

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference. The Committee acts to facilitate informed decision making in relation to the discharge of Council's legislative responsibilities and duties.

RECOMMENDATION
<u>THAT COUNCIL</u> 1. Notes that the Audit and Risk Committee met on 8 September 2026.

DISCUSSION

1. The Audit and Risk Committee met on Tuesday, 8 September 2026 for a special meeting and considered the following items:
 - 1.1. 2025/26 Business Plan & Budget Q4 Update
 - 1.2. Gouger Street Revitalisation Project – Prudential Report [s90(3) (b) & (d)]
2. The public component of the Agenda for the 8 September 2026 meeting can be viewed at [Link 1](#).
3. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.

Resolutions of the Committee

4. Item 4.1 - 2025/26 Business Plan & Budget Q4 Update

THAT THE AUDIT AND RISK COMMITTEE

1. Receives the City of Adelaide 2025/26 Business Plan and Budget Quarter 4 Update as contained in Attachment A to Item 4.1 on the Agenda for the meeting of the Audit and Risk Committee held on 8 September 2026.
 2. Receives the Council Subsidiary Quarter 4 updates as contained as Attachments B, C, D and E to Item 4.1 on the Agenda for the meeting of the Audit and Risk Committee held on 8 September 2026.
 3. Notes results presented are estimates only and subject to completion of the external audit.
 4. Notes the audited annual financial statements will be presented to the Audit and Risk Committee meeting on 23 September 2026.
 5. Notes the audited financial statements will be presented to the City Finance and Governance Committee at its meeting scheduled for 20 October 2026 and Council at its meeting scheduled for 27 October 2026.
5. Item 6.1 - Gouger Street Revitalisation Project – Prudential Report
 - 5.1. Considered in confidence pursuant to Section 90 (3) (b) & (d) of the *Local Government Act 1999* (SA). The Committee resolved to apply the following confidentiality order:

Orders that, in accordance with Section 91(7) and (9) of the *Local Government Act 1999* (SA) and because Item 6.1 [Gouger Street Revitalisation Project] listed on the Agenda for the meeting of the Audit and Risk Committee was received, discussed and considered in confidence pursuant to Section 90(3) (b) and (d)) of the *Local Government Act 1999* (SA), this meeting of the Audit and Risk Committee do order that

 1. The resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2033.
 2. The confidentiality of the matter be reviewed in accordance with section 91(3) of the *Local Government Act 1999* (SA).
 3. The Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

DATA AND SUPPORTING INFORMATION

Link 1 – [Public component of Audit and Risk Committee Agenda – 8 September 2026](#)

ATTACHMENTS

Nil

- END OF REPORT -

Recommendations of the City of Adelaide Reconciliation Committee - 9 September 2026

Strategic Alignment - Our Corporation

Public

Tuesday, 22 September 2026
Council

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The Reconciliation Committee considered the following items at its meeting held on 9 September 2026 and resolved to present to Council the following recommendations for Council determination:

- **Item 6.3** - Stretch Reconciliation Action Plan 2024-2027 - Quarter 4 Progress Update – 1 April to 30 June 2026
- **Item 6.4** - Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26
- **Item 6.5** - Stretch Reconciliation Action Plan 2024-2027 – Year 3 (2026/27) Implementation Plan
- **Item 6.6** - World Heritage Bid - Free, Prior and Informed Consent (FPIC) Update

RECOMMENDATION

1. **Recommendation 1 – Item 6.3** - Stretch Reconciliation Action Plan 2024-2027 - Quarter 4 Progress Update – 1 April to 30 June 2026
THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL
THAT COUNCIL
 1. Notes the Stretch Reconciliation Action Plan 2024-2027 Quarter 4 progress update for the period 1 April 2026 to 30 June 2026 as contained in Attachment A to item 6.3 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026.
 2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.3 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.
2. **Recommendation 2 – Item 6.4** - Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26
THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL
THAT COUNCIL
 1. Approves the Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26 for the period 1 July 2025 to 30 June 2026 as contained in **Attachment A** to Item 6.4 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026.
 2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.4 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.

3. **Recommendation 3 – Item 6.5 - Stretch Reconciliation Action Plan 2024-2027 – Year 3 (2026/27) Implementation Plan**

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Receives the 2026/27 implementation plan for year three of the Stretch Reconciliation Action Plan 2024-2027, for the period 1 July 2026 to 30 June 2027 as contained in Attachment A to item 6.5 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026.
2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.5 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.

4. **Recommendation 4 – Item 6.6 - World Heritage Bid - Free, Prior and Informed Consent (FPIC) Update**

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the progress update on implementation of the Free, Prior and Informed Consent process in relation to the Tentative List Submission for the World Heritage Bid for Adelaide and its Rural Settlement Landscapes.

DISCUSSION

1. The Reconciliation Committee met on Wednesday 9 September 2026. The Agenda of the meeting can be viewed [here](#).
2. The following matters were the subject of deliberation:
 - 2.1. Item 6.1 – Kaurua Welcome Artwork Scoping Study
 - 2.2. Item 6.2 – Reconciliation Committee - Delayed Council election and additional meeting date
 - 2.3. Item 6.3 – Stretch Reconciliation Action Plan 2024-2027 - Quarter 4 Progress Update – 1 April to 30 June 2026
 - 2.4. Item 6.4 – Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26
 - 2.5. Item 6.5 – Stretch Reconciliation Action Plan 2024-2027 – Year 3 (2026/27) Implementation Plan
 - 2.6. Item 6.6 – World Heritage Bid - Free, Prior and Informed Consent (FPIC) Update
 - 2.7. Item 6.7 – KYAC Quarterly Pipeline Meeting - May and July 2026
3. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
4. Deliberations on Items 6.3, 6.4, 6.5 and 6.6 resulted in the following recommendations to Council.
 - 4.1. Item 6.3 – Stretch Reconciliation Action Plan 2024-2027 - Quarter 4 Progress Update – 1 April to 30 June 2026

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the Stretch Reconciliation Action Plan 2024-2027 Quarter 4 progress update for the period 1 April 2026 to 30 June 2026 as contained in Attachment A to item 6.3 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026
2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.3 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.

- 4.2. Item 6.4 – Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Approves the Stretch Reconciliation Plan 2024-2027 Annual Report 2025/26 for the period 1 July 2025 to 30 June 2026 as contained in **Attachment A** to Item 6.4 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026.
2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.4 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.

- 4.3. Item 6.5 – Stretch Reconciliation Action Plan 2024-2027 – Year 3 (2026/27) Implementation Plan

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Receives the 2026/27 implementation plan for year three of the Stretch Reconciliation Action Plan 2024-2027, for the period 1 July 2026 to 30 June 2027 as contained in Attachment A to item 6.5 on the Agenda for the meeting of the Reconciliation Committee held on 9 September 2026.
2. Notes the Chief Executive Officer, or delegate, may make minor editorial, technical, typographical and other edits to the document contained in Attachment A to item 6.5 on the

Agenda for the meeting of the Reconciliation Committee held on 9 September 2026, for the purposes of finalising the document.

4.4. Item 6.6 – World Heritage Bid - Free, Prior and Informed Consent (FPIC) Update

THAT THE RECONCILIATION COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the progress update on implementation of the Free, Prior and Informed Consent process in relation to the Tentative List Submission for the World Heritage Bid for Adelaide and its Rural Settlement Landscapes.

DATA AND SUPPORTING INFORMATION

Link1 - [Agenda for Reconciliation Committee on Wednesday, 9th September, 2026, 2.30 pm - City of Adelaide](#)

ATTACHMENTS

Nil

- END OF REPORT -

Recommendations of the City Finance and Governance Committee – 15 September 2026

Strategic Alignment – Our Corporation

Public

Tuesday, 22 September 2026
Council

Program Contact:

Rebecca Hayes, Associate
Director Governance and
Strategy

Approving Officer:

Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The City Finance and Governance Committee considered the following Items at its meeting held on 15 September 2026 and resolved to present to Council the following recommendations for Council determination:

- Item 7.1 – 2026/27 Forward Procurement Report
- Item 7.2 – City of Adelaide Strategic Plan 2024-2028 Year 2 update

RECOMMENDATION

1. **Recommendation 1** – Item 7.1 - 2026/27 Forward Procurement Report

THAT COUNCIL:

1. Notes the provision of the forward procurement report deviates from Council's Procurement Policy due to Caretaker provisions and that the procurements set out in Attachment A to Item 7.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 15 September 2026, which will be released to the market in Quarter 1 and Quarter 2 of the 2026/27 financial year.

2. **Recommendation 2** – Item 7.2 - City of Adelaide Strategic Plan 2024-2028 Year 2 update

THAT COUNCIL:

1. Notes the Year 2 Update on the Strategic Plan 2024 – 2028 as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 15 September 2026

DISCUSSION

1. The City Finance and Governance Committee met at a meeting of the Committee on Tuesday 15 September 2026. The Agenda with public reports for the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
3. The following matters were the subject of deliberation:

- 3.1. Item 7.1 – 2026/27 Forward Procurement Report

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. Notes the provision of the forward procurement report deviates from Council's Procurement Policy due to Caretaker provisions and that the procurements set out in Attachment A to Item 7.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 15 September 2026, which will be released to the market in Quarter 1 and Quarter 2 of the 2026/27 financial year.

For ease, Attachment A relating to Recommendation 1, Item 7.1, has been included at the end of this recommendation report.

- 3.2. Item 7.2 – City of Adelaide Strategic Plan 2024-2028 Year 2 update

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. Notes the Year 2 Update on the Strategic Plan 2024 – 2028 as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 15 September 2026.

For ease, Attachment A relating to Recommendation 2, Item 7.2, has been included at the end of this recommendation report.

DATA AND SUPPORTING INFORMATION

Link 1 – City Finance and Governance Committee Agenda

ATTACHMENTS

Recommendation 1 – Item 7.1 – Attachment A

Recommendation 2 – Item 7.2 – Attachment A

- END OF REPORT -

Program	Description	Proposed Procurement Approach	Allocated Budget	Expected Qtr at Market	Comments
City Infrastructure	North Terrace Footpath Renewal (Z0758)	Open Tender	>\$2 million	Late Q1/Early Q2 2026/27	The purpose of this project is to undertake a footpath and kerb and water table renewal on North Terrace between Gawler Place and Victoria Street, in line with the Transport Asset Management Plan, as well as explore opportunities to install new street trees and Water Sensitive Urban Design features in line with the Integrated Climate Strategy.
City Infrastructure	Community Sports Building Redevelopment - Mary Lee Park / Tulya Wardii (Park 27B)	Open Tender	>\$2 million	Late Q1/Early Q2 2026/27	This project involves replacement of the community building in Mary Lee Park (Park 27B) and removal of the community building in Park 27A.
City Infrastructure	Pirie Street Improvements (Pultney St to East Tce)	Open Tender	>\$2 million	Late Q1/Early Q2 2026/27	The purpose of this project is to deliver asset renewals for Pirie Street, between Pulteney Street and Frome Street, in line with the asset management plans which includes road resurfacing, partial renewal of sections of kerb and water table, and explores street tree opportunities and Water Sensitive Urban Design features.
City Infrastructure	Main Streets Revitalisation - O'Connell Street	Open Tender	>\$2 million	Late Q3/Early Q4 2026/27	Detailed Design works are progressing with completion expected 2026. An approach to market is anticipated for Q3 2026/27.
City Community	Adelaide Town Hall Audio Visual Services	Select Tender	>\$2 million	Q2 2026/27	Provision of audio visual (AV) services for various function spaces in the Adelaide Town Hall that are available for public hire and require additional audio-visual equipment to supplement the existing CoA assets.

City of Adelaide

Strategic Plan 2024-2028

Year 2 update

September 2026

OUR ADELAIDE.
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Kurna Acknowledgement

City of Adelaide tampinhi, ngadlu Kurna yartangka
panpapanpalyarrinhi (inparrinhi). Kurna Miyurna yaitya mathanya
Wama Tarntanyaku. Parnaku yailtya, parnaku tapa purruna, parnaku
yarta, ngadlu tampinhi. Yalaka Kurna miyurna ithu yailtya, tapa
purruna, yarta, kawi, ngayirda kuma puru martinhi, puru warri-apinhi,
puru tangka martulayinhi. Kumartarna yaitya miyurna iyangka yalaka
ngadlu tampinhi.

The City of Adelaide acknowledges the Kurna People of the Adelaide
Plains as the Traditional Custodians of the land on which we live, work
and gather. We acknowledge and honour their spiritual and cultural
stewardship of this country and recognise their deep and enduring
relationship with its lands, waters, the sky, and all living things. We pay
our respects to Kurna Elders past and present and recognise the
important role of emerging leaders in sustaining and strengthening
culture.

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For further information and to download a copy of the Strategic Plan 2024 – 2028 visit www.cityofadelaide.com.au/strategicplan or email strategicplan@cityofadelaide.com.au

Introduction

Council adopted the City of Adelaide Strategic Plan 2024 – 2028 (the Strategic Plan) on 12 December 2023. This Strategic Plan guides Council’s work over the next four years in delivering the vision for Adelaide of:

**Our Adelaide.
Bold.
Aspirational.
Innovative.**

The City of Adelaide developed the Strategic Plan in accordance with the *Local Government Act 1999* (SA), which requires councils to develop and adopt plans for the management of its area, and is informed by the provisions of the *City of Adelaide Act 1998*. Our Strategic Plan is also supported by a Resource Plan which guides the finance, infrastructure and resources that underpin delivery over the next four years.

We built this plan based on feedback from Council Members and the broader community as well as from research with key stakeholders. Over 100 pieces of feedback via community sessions, an online survey, and written submissions were received during the public consultation period on the draft Strategic Plan.

The City of Adelaide Strategic Plan 2024-2028 is our roadmap for the future, both as a capital city and a local government. It outlines what we want to achieve, the steps we need to take, and the direction we are heading.

The Strategic Plan 2024–2028 is structured as follows:

Vision: A vision for the future of Adelaide. It is an aspirational statement summarising the focus of the plan and guiding decision-making on the future of the city.

Aspirations: Help articulate the vision and are expressed as outcomes which help shape future policy positions of Council.

Objectives and Outcomes: Describe what will be achieved and the strategies employed.

Key Actions: What is being delivered under each objective relevant to Council’s responsibilities (How we will do it)

Indicators of Success/Measures/Targets: Provide an understanding of what long term success looks like (Measures of Success)

Summary

This update on the Strategic Plan is for the work progressed / completed in Year 2 (period of July 2025 to June 2026) and highlights achievements against all 70 of the Strategic Plan Key Actions and provides progress updates against all 102 of the Strategic Plan Indicators of Success/ Measures/ Targets.

Across the whole Strategic Plan: Indicator of Success / Measure / Target snapshot:



Our Community: Vibrant, connected and inclusive

Indicator of Success / Measure / Target snapshot:



Our Environment: Resilient, protected and sustainable

Indicator of Success / Measure / Target snapshot:



Our Economy: Growing, innovative and responsive

Indicator of Success / Measure / Target snapshot:



Our Places: Interesting, purposeful and safe

Indicator of Success / Measure / Target snapshot:



Our Corporation: High performing, customer-centric and bold

Indicator of Success / Measure / Target snapshot:



How to read this report

Strategic Plan structure:

Within the Strategic Plan there are five aspirations: Our Community; Our Environment; Our Economy; Our Places; and Our Corporation.

Each aspiration consists of:

1. Headline statements
i.e.: Our Community – Vibrant, connected and inclusive
2. Objectives
i.e.: Our Community
 - *Support our communities to thrive*
 - *Create fun, lively and interesting experiences*
 - *Celebrate and honour community and cultures*
3. Outcomes, which articulated as:
 - Key Actions
 - Indicator of Success / Measures / Targets

This report provides updates on the following, grouped by Aspiration and Outcome:

Key Actions

Highlights the key achievements that have been delivered on in Year 2 of the Strategic Plan.

Indicators of Success/Measures/Targets:

Status:



Achieved:

We have completed this item and no further work is required



On track:

We have undertaken work on this item and believe we will be able to successfully deliver this item in future years



At Risk:

We have undertaken work on this item but requires attention to deliver this item in future years



No update:

There is no data currently available to provide an update

Baseline:

Where applicable data has been articulated to benchmark our success for future years.

Update

A summary of work undertaken in the reporting period.

Our Community

Vibrant, connected
and inclusive

- Support our communities to thrive
- Create fun, lively and interesting experiences
- Celebrate and honour community and cultures

Indicator of Success / Measure / Target **snapshot:**



Drive affordable, safe and quality housing outcomes that attract and retain residents in our city

- Work with partners to identify new and innovative ways to reduce rough sleeping and homelessness
- Contribute towards achieving Zero Functional Homelessness
- Support increased residential growth and housing affordability through partnerships and advocacy
- Reduce rental pressures by increasing housing supply and unlocking properties for long-term tenants

Highlights of what we've delivered:

- Hosted a Lord Mayor's Homelessness Roundtable and continued to work with the Toward Home Alliance and SA Housing trust on private rental assistance programs.
- The City East Project was approved by Council on 11 November 2025. The redevelopment is anticipated to deliver approximately 1,000 dwellings across four towers, together with retail opportunities and improvements to the public realm. One tower is dedicated to affordable housing, two towers to market-priced housing, and the fourth tower to student housing.
- Progressed activation of long-term vacant sites, in partnership with the Australian Alliance to End Homelessness under the Social Planning Homelessness and Adelaide Zero Project– Partnership, supporting the objective of reducing homelessness through coordinated, data-driven approaches.
- Continued to deliver a program to support building owners to transform spaces and to unlock housing potential through the Adaptive Reuse City Housing Initiative (ARCHI) – with incentives to owners co- funded with the State Government.
- Provided submissions to State and Federal Government consultations on Code Amendments and relevant issues impacting our community.
- Continued to seek responses from the State Government on its live Code Amendments and engaged with the State Government on its newly introduced statutory requirement for local councils to develop Local Area Plans.

Indicator of Success / Measure / Target	Baseline	Update
 Attract investment to deliver 600 affordable rental properties by 2028 in line with Council's Housing Strategy	N/A	Council's Property and Housing strategies continue to deliver investment opportunities for affordable housing in the City, which includes the master planning investigations for the City of Adelaide's 218-232 Flinders Street site which are progressing together with adjoining land owners. 15 affordable housing apartments were also approved by the State Commission Assessment Panel for the development at 260 Franklin Street. Adelaide.
 Increase the number of people living in the city from 26,000 to 50,000 by 2036	26,183 <i>SOURCE: ABS, 2022 Estimated Resident Population</i>	The City of Adelaide estimated resident population for 2025 is 30,173 <i>SOURCE: ABS, 2025 Estimated Resident Population</i>
 Increase the share of family households from 12.5% to 15% living in the city	2021 ABS Census 12.5% <i>SOURCE: ABS</i>	Update to be provided in 2027 following the 2026 Census.
 Increase the use of the City of Adelaide or State Government incentive schemes or grants to increase diversity in housing, public realm, sustainability and community facilities in line with Council's Housing Strategy	<i>Existing incentive scheme</i> <i>SOURCE: Housing Strategy</i>	Achieved, refer to Year 1 report for update .
 Reduce the incidences of people sleeping rough or experiencing homelessness to functional zero by 2026 in line with Council's Homelessness Strategy	212 active homelessness <i>SOURCE: Adelaide Zero Project (September 2023 analysis)</i>	In June 2026, there were 203 people on the Adelaide By-Name List, with 140 'sleeping rough' and 63 people 'sleeping rough but temporarily sheltered' i.e. in crisis/ transitional/temporary accommodations, couch surfing, staying with friends. This compared with 212 people in 2023 (baseline).
 Advocate for 29 State Government housing outcomes per month in the City of Adelaide for people experiencing homelessness to 2026 in line with Council's Homelessness Strategy <i>Note that this measure was updated in the Year 1 progress update.</i>	<i>September 2023 zero housing outcomes delivered</i> <i>SOURCE: City of Adelaide</i>	Provisional data for 2026 provided by the Adelaide Zero Project indicates that 62 housing outcomes through the Intensive Housing Program were achieved.

An interesting and engaging place to live, learn and visit

- Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport
- Drive social change and strengthen communities through locally-led arts, cultural and recreational activities
- Elevate the City's reputation for exceptional and unique arts and cultural experiences by encouraging and providing arts, culture and events partnerships, grants and sponsorship opportunities
- Lead and create opportunities for people to expand knowledge, learn, and master new skills

Highlights of what we've delivered:

- Worked to deliver Council's long-term plan to reinvigorate Community Sports Buildings, but delivering on the Golden Wattle Park / Mirnu Wirra (Park 21 West) and the Mary Lee Park / Tulya Wardli (Park 27B) projects.
- Continued to deliver the ART POD initiative at 25 Pirie Street, showcasing a multitude of artists and mediums
- Held SALA exhibitions, including at the City Library which was curated by Filipina visual artist Alyssa Powell-Ascuro and explored love, identity and culture and supported SALA in the City with over 100 artists exhibiting in libraries, community centres, and civic venues.
- Expanded the City of Music Laneways by launching The Angels Lane, which included large scale murals and light-based artwork.
- Celebrated the 10th anniversary of Adelaide's UNESCO City of Music designation and hosted the Rundle Mall Live Music Program
- Delivered a series of events and activations in the City through the City Activation Program, at our Libraries and Community Centres and through grants and sponsorship to a series of major and minor events, community activities and programs; with a series of outcomes from cultural sharing, recreational activities, knowledge expansion, economic growth and social connectedness achieved.
- Developed a new Christmas in the City Action Plan, including new infrastructure to showcase the City, promote visitation and to celebrate Christmas.

Indicator of Success / Measure / Target	Baseline	Update
 Increase in residents' wellbeing from 70% to 75% life satisfaction	70% of city resident reporting a high level of life satisfaction. <i>SOURCE: CoA Resident Survey 2022</i>	According to the 2025 Resident Survey, the proportion of residents who provided a score of 7 or higher out of 10 on life satisfaction was 80%. This is higher than the baseline figure of 70% and the 67% reported in 2024.
 Develop a target for increasing participation in arts, events and cultural experiences facilitated or supported by the City of Adelaide	1.9m + participants <i>SOURCE: CoA Cultural Dashboard 2022/23</i>	Over the past 12 months, in line with the new Cultural Policy, a review was undertaken to deliver a new Cultural Evaluation Framework and a new target is on track to be delivered in 2027.
 Review the Active City Strategy by 2025	N/A	Review completed and incorporated into the Wellbeing Strategy.
 Develop an overarching grants policy to support diversity in arts, culture, community development, recreation and wellbeing by 2025	N/A	Achieved, refer to Year 1 report for update.
 Amplify Adelaide's status as a UNESCO City of Music	N/A	In 2025 City of Adelaide led a year-long celebration of the 10th anniversary of Adelaide's designation as Australia's first and only UNESCO City of Music. Highlights include: - Citywide creative branding and promotion - Keys to the City awarded to Electric Fields - Live and Local program building grassroots music capacity across the city - Recognition as the 'ultimate destination city' for Make Music Day 2025 by Make Music Australia - Hosted national AIR Awards at Adelaide Town Hall - Launched 'The Angels Lane' - Rundle Mall City Sessions - Presented the South Australian Music Hall of Fame display at the Adelaide Town Hall - Conducted a Live Music Census
 Investigate opportunities for a Centre of Music	N/A	Investigations for opportunities are ongoing, but currently limited within the existing Council asset base. In 2025/26 the State Library of South Australia and City of Adelaide Libraries partnership establishes a central literary, cultural and community hub on North Terrace, enriching the offerings of both institutions including music appreciation and skills development through enhanced library.

		collections and service access, creative and collaborative programming and events, and innovative library experiences under one roof. Council has also invested in a UNESCO City of Music Collection with over 200 items for community use.
 Review library and community centre service delivery model to better meet the evolving community's need by 2025	N/A	A review of the Library and community centre service delivery was initiated in 2025 with the findings due to be presented to Council in 2026/27.
 Develop a Community Development and Wellbeing Plan by 2026 <i>Note that this measure was updated in the Year 1 progress update.</i>	N/A	The Community Wellbeing Strategy 2026-2030 was endorsed by Council in June 2026.
 Increase the diverse opportunities for volunteer participation in line with the Volunteering Australia national standards	N/A	Volunteer numbers in City of Adelaide Programs have increased from 212 to 284 in the 2025/26 Financial Year. Work has been focussed on expanding volunteer opportunities through integration of volunteer resources into NAIDOC Week, New Year's Eve and Adelaide Fashion Week celebrations. These opportunities have attracted people who have not otherwise volunteered with CoA.

An inclusive, equitable and welcoming community where people feel a sense of belonging

- Champion Reconciliation and recognition of Aboriginal and Torres Strait Islander peoples and culture by identifying opportunities to celebrate and elevate Kaurna culture and connection to Country
- Celebrate and elevate our community culture and the profiles of multicultural communities and create welcoming programs and services
- Support belonging through an inclusive and welcoming community that recognises diversity and enables people of all abilities living, working and visiting the city
- Create sustained, respectful, and inclusive opportunities that encourage full participation of people from diverse backgrounds in the cultural and social life of the City by ensuring our services and projects are accessible and inclusive for all

Highlights of what we've delivered:

- Developed the Stretch Reconciliation Action Plan.
- Engaged Wangkumara artist Crista Bradshaw's through the City of Adelaide Archives and the Guildhouse Collections Project, which resulted in an ART POD installation presented during the Tarnanthi Festival.
- Undertook a Cultural Burn in the Adelaide Park Lands in partnership with the Kaurna Fire Team (Firesticks Alliance Indigenous Corporation).
- Provided local community and art grants that focused on highlighting the cultural diversity of the City, supporting connectiveness and belonging and that celebrated our cities diversity.
- Supported community groups and events through a series of grants, support and approvals, including Lunar New Year, PoArt, Indian Mela, Tamil Festival and Australia Day.
- Hosted and supported Neighbour Day events, including 'One City, Many Cultures' at the North Adelaide Community Centre.
- Delivered a series of programs and opportunities for our community to connect locally and enable full participation in city life, including through the Positive Ageing Program Pilot and multiple volunteer initiatives and community events.
- Worked with our Access and Inclusion Advisory Panel to seek input into a range of Council initiatives.

Indicator of Success / Measure / Target	Baseline	Update
 Establish and deliver a new Stretch Reconciliation Action Plan by 2024	N/A	Achieved, refer to Year 1 report for update.
 Develop a target to increase the number of Aboriginal and Torres Strait Islander-led community reconciliation activities	N/A	Achieved, refer to Year 1 report for update.
 Support Aboriginal and Torres Strait Islander employment at the City of Adelaide to be higher than 2%	<i>30 June 2023 11 of 992 or 1.1% of the total City of Adelaide workforce (employees, trainees and apprentices) identified as First Nations.</i> <i>SOURCE: City of Adelaide data</i>	Aboriginal and Torres Strait Islander employment remains at 1.1%. Positive actions have occurred in 2025/26 which are hoped will position CoA well to increase this in coming years including; development of a new Anti-Racism Policy, design of a new Cultural Learning model, development of CoA's first Aboriginal and Torres Strait Islander Workforce Plan, increase in workforce events and communications promoting NAIDOC and Reconciliation weeks.
 Promote multicultural events and activities in our city	N/A	Revised Community Grants program supports and promotes multicultural events and gatherings and arts and cultural festivals and events with a focus on priority groups identified in the Cultural Policy. AEDA continues to deliver 'Experience Adelaide' which provides city wide promotional activities.
 Establish a new Diversity, Access and Inclusion Plan by 2024	N/A	Achieved, refer to Year 1 report for update.
 Develop a Social Infrastructure Policy by 2024 to support our current and emerging community needs	N/A	Achieved, refer to Year 1 report for update.
 Develop a Cultural Policy by 2024 that promotes and supports the City's unique cultural identity and opportunities	N/A	Achieved, refer to Year 1 report for update.



Our Environment

Resilient, protected
and sustainable

- Protect, enhance, and activate our Park Lands and open space
- Be climate conscious and resilient
- Prioritise sustainability in our decisions for the future

Indicator of Success / Measure / Target **quick update**



Lead as a Low Carbon Emissions City

- Implement sustainable, renewable and green systems, infrastructure, practices and materials in our projects and services
- Generate, lead and support new circular economy activities to support sustainability and economic outcomes
- Work with partners including universities, and researchers to innovate and transform carbon reliance
- Advocate for an increase in sustainable practices and materials in all development, offset by tree and renewal energy integration
- Make public electric vehicle charging infrastructure available for all users, including micro-mobility, catalysing the uptake of electric vehicles in Adelaide and improving Council and community performance on transport emissions

Highlights of what we've delivered:

- The decommissioning of gas across three CoA buildings (Victoria Park Grandstand, North Adelaide Community Centre and the Bus Station) and partial electrification of London Road Depot was undertaken in 2025/26. As part of the project, the maintenance workshop is trialling new electric heaters and heated 'wearables' over the coming months with an assessment planned for 2026 to determine the path to finalise the electrification and get the London Road Depot 100% off gas.
- Continued to plan for expanded EV infrastructure, initiating design and appearance of charging stations to be installed, as part of Council's Electric Vehicle Charging Network Roadmap.
- Delivered a cool wayfinding tool, an online map that helps people find the most comfortable walking routes in the city on hot summer days.
- As part of the embodied carbon investigation undertaken in 2024/25, developed a procurement template to facilitate accurate measurement of embodied carbon and updated CoA technical standards.
- Identified that 1.2% of city businesses are part of the Local Circular Industry, which supports Council to better provide opportunities to our community to participate actively in this space.

Indicator of Success / Measure / Target	Baseline	Update
 Develop a target to increase green infrastructure in our assets to support and enhance our environment	N/A	Achieved, refer to Year 1 report for update .
 Increase the number of electric vehicle charging stations from 54 in line with Council's Climate Strategy	<i>Baseline: 54 EV charging stations in the City</i> <i>SOURCE: City of Adelaide data</i>	8 additional charging bays were negotiated with the State Government as part of the redevelopment of the Adelaide Aquatic Centre. Administration is in the final stages of negotiating with its preferred provider for the delivery of additional public charging stations.
 Review Procurement Policies and Guidelines by 2024 to include requirements that support Circular Economy outcomes	N/A	Achieved, refer to Year 1 report for update .
 Support a 50% reduction in the city's community greenhouse gas emissions by 2030 from the 2020 baseline with an ambition to be net zero by 2035	<i>986,160 tCO2e</i> <i>SOURCE: City of Adelaide community emissions inventory 2020</i>	There is no update, as community emissions are calculated every two years for the proceeding 2 years. The calculations for FY2024/25 and FY2025/26 are in preparation.

A sustainable city where climate resilience is embedded in all that we do

- Work with our partners to plan for, lead and educate our community on a climate resilient future
- Support the adaptation of buildings and industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and processes
- Work with partners to access data to track the number of green upgrades or new buildings
- Provide progressive waste management and resource recovery services
- Partner with the community to divert more waste from landfill

Highlights of what we've delivered:

- Rolled out a city wide new cleansing service model, including in the south west of the City and in North Adelaide.
- Continued to provide the Sustainability Incentives Scheme to residents, business and groups, to make sustainable practices and technology more accessible and affordable – including appliance electrification, commercial green waste diversion and active transportation.
- Successfully delivered and evaluated the 200-household FOGO "Little Bins" pilot, providing valuable diversion and contamination data to inform future organics recovery initiatives and service improvements.
- Developed a four-year Waste Education and Engagement Plan (2026-2030), establishing a coordinated framework for contamination reduction, bin auditing, community education and long-term behaviour change.
- Expanded waste education programs across schools, residents and multi-unit dwellings, delivering workshops, presentations, facility tours and targeted FOGO education to increase community participation in resource recovery.
- Enhanced resource recovery infrastructure and diversion opportunities through battery recycling upgrades, textile recovery programs and improvements to Reuse and Recycling Hubs.
- Strengthened community partnerships and public-facing education campaigns through collaborations with Libraries, Cleanaway, Community Engagement and Circular Economy teams, delivering activations at Rundle Mall, Adelaide Central Market, Fringe Vibes and Clean Up Australia Day events.

Indicator of Success / Measure / Target	Baseline	Update
 Develop a Sustainability Governance and Reporting Framework by 2025 and capture and share data and learnings	N/A	Achieved, refer to Year 1 report for update .
 All asset investment (design, construct and maintenance) considers and embeds appropriate climate resilient measures	N/A	Administration continues to ensure asset investment considers and where appropriate embeds climate resilient measures. Recent work has included water sensitive urban design outcomes and underground cells are delivered in all new trees planted in road pavements and where possible new street trees in footpaths are installed with kerb inlets. Council's preferred tree species list has also been assessed to ensure a diverse urban forest is created with resilient tree species. <i>Note: this is subject to budget allocation to enable the milestone to be met.</i>
 Support the community to reduce their climate impact through the new City of Adelaide Climate Strategy	N/A	The latest information available is for the 2024/25 financial year, where the City of Adelaide supported the community through the Sustainability Incentives Scheme by investing \$227,347 across 156 rebates resulting in 246 tCO ₂ e in cumulative annual emissions savings.
 50 dwellings are delivered annually through adaptive reuse of underutilised buildings	<i>Baseline: 2023 Zero dwellings delivered through adaptive reuse of underutilised buildings.</i> <i>SOURCE: City of Adelaide data</i>	ARCHI has delivered 11 beds (across 6 dwellings) since inception, with funding agreements in place for a further 18 beds (across 11 dwellings) bringing the Year 2 total to 29 beds (across 17 dwellings). Over 80 ARCHI enquiries have been received, resulting in 22 projects in the pipeline.

Indicator of Success / Measure / Target	Baseline	Update
 All new dwellings built from 2025 are fully electric (no internal gas supply)	N/A	City of Adelaide supported 25 dwellings to convert to electric appliances via the SIS program.
 Establish a baseline to measure circularity in the City of Adelaide and initiate targets to increase circular economy outcomes	N/A	Baseline developed - A total of 155 circular businesses were identified in May 2026, or 1.2% of businesses across the city. Together their activities generated an estimated \$254.6 million in Sales/Output, contributed \$156.0 million in value added, and supported approximately 1,080 full-time equivalent jobs in 2023-24. Note: <i>The City of Adelaide hosts a diverse and active circular economy, spanning repair and maintenance, reuse and second-hand trade, rental and sharing services, and materials recovery. Industries in this assessment were identified using the Australian and New Zealand Standard Industrial Classification (ANZSIC) system, which provides a consistent framework for categorising businesses by their primary economic activity. The mapping of ANZSIC classes to circular economy activities drew on a framework previously developed by Rawtec, which assesses each industry class against recognised circular economy strategies including repair and maintenance, reuse and resale, rental and hiring, and material recovery.</i>
 Increase diversion from landfill for residential kerbside waste from 50% (2022) to 80% by 2030 Note that this measure was updated in the Year 1 progress update.	41% of material was diverted from residential kerbside. <i>Note: The baseline from 2022 was reviewed following the development of a new data collection tool and new data sources.</i> SOURCE: CoA Performance on Waste and Resource Recovery (PWRR) Tool, 2023/24	No update. Council wide kerbside waste audit is funded for 2026/27 to measure performance against baseline.

The status, attributes and character of our green spaces and the Park Lands are protected and strengthened

- Continue the support for the Kadaltilla/Adelaide Park Lands Authority Subsidiary and the delivery of the Kadaltilla Charter and Business Plans
- Lead and advocate for the environmental value, productivity, quality and biodiversity of the Park Lands, squares, open space and streetscapes
- Protect and restore native habitat in our city
- Work with partners to create innovative ways to create or convert underutilised areas to green space
- Advocate for no new development in the Park Lands and returning Park Lands that have been alienated

Highlights of the achievements we've delivered on:

- Developed Rest Stop Design Guidelines for the Adelaide Park Lands Trail and incorporated these into the Adelaide Park Lands Trail Improvement Plan.
- Progressed the National Heritage Plan implementation by working on spatially mapping views and vistas of the National Heritage value of the Adelaide Park Lands.
- Progressed the World Heritage Bid for Adelaide and its Rural Settlement Landscapes, including the development with Aboriginal partners of a Free, Prior and Informed Consent process.
- Finalised the Key Biodiversity Area (KBA) Management Plan and Monitoring Plan for the seven KBAs in the Adelaide Park Lands was completed and site markers with QR codes to inform the community about the value of the KBA's were delivered across all seven KBAs.
- Continued the City Public Realm Greening Program, supporting street tree canopy and integrating greening into streets, public spaces and active transport corridors to reduce urban heat.
- Collaborated with the Department for Environment and Water and Green Adelaide to develop a Tree Martin Management Plan and to support an operational response to the 2026/26 Tree Martin roosting.
- Worked with the Kaurna Yerta Aboriginal Corporation (KYAC) to explore future partnership opportunities with KYAC Rangers through the City of Adelaide's Aboriginal Rangers Program, to support traditional land management practices in the Adelaide Park Lands.

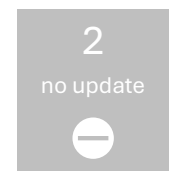
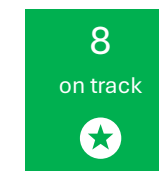
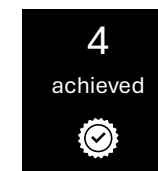
Indicator of Success / Measure / Target	Baseline	Update
 Achieve a net increase in biodiversity, habitats, and ecosystems health within the City of Adelaide by 2030	<i>Six Key Biodiversity Areas</i> <i>SOURCE: City of Adelaide</i>	A comprehensive update to Park Lands biodiversity management was completed through the KBA Management Plan 2026–2031. The update revises the six original KBA Management Plans developed in 2018 and extends coverage to a seventh KBA, the Education Hub at G S Kingston / Wirrarninthe (Park 23), designated following the 2024 Biodiversity Survey.
 Support a net increase in street trees annually aligned to heat island data within Council's Climate Strategy	<i>Street trees total 9,338. (2022)</i> <i>SOURCE: City of Adelaide</i>	Council's target of 200 new street trees was met with 205 new street trees planted in 2025/2026. In addition to this a 5-Year Green Infrastructure Plan was approved by Council that documents a notional 5-year street tree planting program that is subject to future design investigations. <i>Note: Council has been informed that budget allocations do not meet the current KPI and aspiration.</i>
 Support 40% tree canopy cover by 2035	<i>33% canopy cover in streets and parks</i> <i>SOURCE: Integrated Climate Strategy</i>	Green Adelaide, in collaboration with metropolitan councils, including City of Adelaide, is currently undertaking a tree mapping project to update the 2022 baseline. The result are expected to be provided to the City of Adelaide in 2026/27.
 Develop a target to increase green spaces to support our environment	<i>Tree canopy cover equals 27.6%. (2022)</i> <i>SOURCE: City of Adelaide</i>	Achieved, refer to Year 1 report for update .
 Achieve world heritage listing of our Park Lands, and protect their national heritage listing status and pursue State Heritage listing to strengthen protections	N/A	Stakeholder Engagement to obtain evidence of public support for the Tentative List Submission has been completed. Consent processes are being undertaken with Traditional Owners in accordance with the principles of Free, Prior and Informed Consent.
 No loss of Park Lands and seek to reclaim Park Lands green space in line with the Kadaltilla Strategic Plan	<i>716 hectares of Park Lands (excludes identified hard surfaces and built forms)</i> <i>SOURCE: City of Adelaide</i>	In 2026 the City of Adelaide managed 598 hectares of Adelaide Park Lands as Community Land. Of this Community Land 74 hectares (12.3%) is impervious/hardstand and 10.9 hectares (1.8%) is built form. The area managed by the City of Adelaide has reduced from 716 hectares in 2023 (baseline) due to State Government legislation for the North Adelaide Public Golf Course transferring care and control of Possum Park / Pirltawardli (Park 1), John E Brown (Park 27A) and Kate Cocks Park to the State Government for major projects. A reduction of City of Adelaide built form of 100m2 has occurred in Blue Gum Park / Kurangga (Park 20) with the successful removal of an unused building.
 Deliver the Adelaide Park Lands Management Strategy	N/A	Achieved, refer to Year 1 report for update .

Our Economy

Growing, innovative and responsive

- Continue to grow our economy for all
- Support existing businesses to be agile and responsive to change
- Be a centre for education, collaboration and skilled workforce

Indicator of Success / Measure / Target **quick update**



Adelaide's unique experiences and opportunities attract visitors to our City

- Continue the support for the Adelaide Central Market Authority (ACMA) Subsidiary and the delivery of the ACMA Charter and Business Plans
- Partner with the State Government, universities, associations, community and advocacy groups to activate and upgrade precincts to stimulate investment, visitation and maximise opportunities
- Refresh the way in which information is provided to visitors to the city
- Reinforce the position of Adelaide as the State's central business district and amplify Adelaide's reputation as a place to learn, work and start a business

Highlights of the achievements we've delivered on:

- With ACMA, provided ongoing support for the launch of Market Square, including through operational preparedness funding.
- Continued to work with Renewal SA on the outcomes being sought at the Tapangka on Franklin development.
- Continued to fund and work with key partners to amplify Adelaide as a destination to learn, work and start a business, including Study Adelaide, MTP Connect, Renew Adelaide, and ThincSeed Pre-Accelerator Program.
- Delivered a range of events and promotional material in partnership with traders and key partners in the lead up to the iconic Rundle Mall 50th anniversary celebrations.
- The Adelaide Economic Development Agency (AEDA) participated in Australian Tourism Exchange, Business Events Adelaide buyer familiarisation, commenced a national and international investment campaign and scoped a 'bring your business' to Adelaide initiative.
- Progressed the City Brand Development which aims to strengthen Adelaide's distinct identity to attract visitors, workers, students, residents and investment.
- Progressed the Adelaide Visitor Experience Centre project, which aims to deliver a smart, technology-enabled visitor centre on North Terrace.

Indicator of Success / Measure / Target	Baseline	Update
 Support the delivery of key actions of ACMA	N/A	City of Adelaide approved a budget allocation for ACMA Capital expenditure to maintain, upgrade and renew Market infrastructure and stalls as required. Budget was also approved to support Operational Readiness Activities in the lead up to the Market Expansion opening both through a Strategic Project funding and capital expenditure.
 Increase in tourism nights across the City and North Adelaide through local, interstate and international visitation Note that this measure was updated in the Year 1 progress update.	<i>Baseline: 12.33m (2023/24)</i> <i>Source: EconomyID (Tourism Visitor Summary) - using Tourism Research Australia data</i>	Data update cannot be provided at the moment. Tourism Research Australia is updating its methodology for collecting Australian resident tourism statistics. As a result, domestic visitor data will not be reported at the Local Government Area (LGA) level for FY2025. International visitation data are unaffected. Because this measure includes both domestic and international visitation, the total figure could not be estimated. Source: Economy.id
 Increase in foot traffic across the City and North Adelaide annually in line with the Council's Economic Development Strategy Note that this measure was updated in the Year 1 progress update.	<i>138.8m (2023)</i> <i>SOURCE: Kepler Analytics, foot traffic unique visitors</i>	122m (2025) SOURCE: Kepler Analytics, foot traffic unique visitors
 Increase in spending across the City and North Adelaide Note that this measure was updated in the Year 1 progress update.	<i>\$3.99b (2023)</i> <i>SOURCE: Spendmapp by Geografia</i>	\$4.27b (2025) SOURCE: Spendmapp by Geografia
 Deliver marketing and promotion strategies to share Adelaide's unique attributes and emerging opportunities	N/A	AEDA has commenced an Innovation Investment attraction campaign and continues to deliver marketing and promotion campaigns, particularly through Social Media and Experience Adelaide (130,000 subscribers) and Business News (84,000 subscribers) e-news.

Achieve a critical mass of jobs and investment and attract and retain businesses by growing a dynamic, holistic economy

- Continue the support for the Adelaide Economic Development Agency (AEDA) Subsidiary and the delivery of the AEDA Charter and Business Plans
- Provide services and information that contribute towards a high productivity economy
- Work with partners, universities and businesses to attract investment and improve employment opportunities
- Create partnerships to grow and develop current and emerging sectors such as medical, technology, creative and professional services sectors
- Create efficiencies and reduce barriers to support small, medium and large-scale businesses to open and thrive in our city

Highlights of the achievements we've delivered on:

- Worked with Council and AEDA to finalise a 2025/26 Business Plan and Budget that supports AEDA's Strategic Plan and that provides funding to ensure ongoing AEDA continues to drive economic activity, visitor growth and marketing of the City.
- Provided regular data and insights to city businesses to outline economic data and opportunities, as well as hosted the Annual AEDA Summit which brought together hundreds of attendees including industry leaders, innovators, and business enthusiasts.
- Launched an investment attraction campaign directed towards decision makers not in South Australia, aiming to position Adelaide as Australia's city for serious innovation by highlighting competitive advantages including artificial intelligence and big data, defence and space, health and medical technologies and cyber security.
- AEDA worked with 75 firms seeking to grow or locate in the City with potential 2,400 jobs.
- Continued to partner with precinct groups through mainstreet funding and continued to finalise a Precinct Model to better align Council's and local businesses' economic aspirations.

Indicator of Success / Measure / Target	Baseline	Update
 Council and AEDA to partner with key stakeholders to progress economic development and growth outcomes across all sectors in the City to increase city contribution to Gross State Product	<i>City of Adelaide accounted for 18.04% of the State's Gross Regional Product, with a GRP of \$25.4 billion. (2022/23)</i> SOURCE: <i>Economy.id</i>	City of Adelaide accounted for 18.76% of the State's Gross Regional Product, with a GRP of \$28.2 billion (2024/25). SOURCE: <i>Economy.id</i>
 Develop a City of Adelaide Economic Development Strategy by 2024 to drive growth	N/A	Achieved, refer to Year 1 report for update .
 Support the delivery of the key actions of the AEDA Strategic Plan to support investors, emerging sectors, entrepreneurs and business owners to be successful, innovative and responsive to a changing business environment	N/A	Council continues to support the Adelaide Economic Development Agency, including with over \$8.606m in operational expenditure and with \$4.579m for Strategic and Capital Projects budgeted in 2025/26. AEDA and Council continue to collaborate in line with the Economic Development Strategy and AEDA Strategic Plan for the benefit of the City.
 Deliver economic data and insights to our business community	N/A	AEDA continues to provide a series of Data and Insight events, including Data for Lunch which has seen approximately 400 people attend. Economic data online received 25,356 page views, an increase of 56% and unique visitors increased by 105% compared with the previous financial year.
 An increase of businesses who think the city is a good place to do business from 64% to 75%	64% (2021) SOURCE: <i>City of Adelaide Business Survey 2021</i>	No update for 2025/26. In 2024, the City of Adelaide's Business Survey indicated 72% of the sampled businesses agreed that the city is a good place to do business.
 An increase in the number of new businesses and investment in the city	12,637 GST registered businesses (Q3 2023/24) Building approvals valued at \$8.983 billion (2022/23) SOURCE: <i>Economy ID (ABR data) and City of Adelaide</i>	12,975 GST registered businesses (2025). Building approvals valued at \$1.51 billion in 2025-26 FYTD (April). SOURCE: <i>Economy.id (ABR data) and City of Adelaide</i> .
 Increase the use of social enterprises and Aboriginal Torres Strait Islander owned businesses through City of Adelaide procurement	N/A	Achieved, refer to Year 1 report for update .

Council is driving development opportunities for our community via diverse commercial activities

- Work with partners on the completion of major development outcomes that focus on economic and housing outcomes such as 88 O'Connell Street, Market Square and the former Bus Station
- Maintain the Future Fund to support investment in revenue generating activities to reduce ratepayer burden

Highlights of the achievements we've delivered on:

- Celebrated the opening of 88 O'Connell, including the finalisation of public realm upgrades and welcoming new residents and commercial tenants into the precinct.
- Significant progress has been made on Market Square / Adelaide Central Market development, with the north and south towers structurally complete and all façade works undertaken. Operational preparedness for the expanded Adelaide Central Market progressed, and a series of new tenants were announced as part of a marketing campaign to drive visitation.
- Continued to strategically consider opportunities to utilise the Future Fund for revenue-generating activities.

Indicator of Success / Measure / Target	Baseline	Update
 Review the Strategic Property Action Plan by 2024 to manage opportunities including car parks and other commercial assets for our community	N/A	Achieved, refer to Year 1 report for update .
 Develop sales and tenancy targets associated with City of Adelaide housing developments	N/A	Achieved, refer to Year 1 report for update .
 Manage the governance arrangements for the Future Fund	N/A	Council adopted the current Future Fund Reserve Policy in July 2025 and this is now managed through the practice of the Annual Business Plan and Budget and Long Term Financial Plan.



Our Places

Interesting, purposeful and safe

- Manage assets to meet the needs of our community
- Encourage bold, interesting and purposeful development
- Facilitate and activate our places in a safe and accessible way for our community

Indicator of Success / Measure / Target **quick update**



Community assets are adaptable and responsibly maintained

- Deliver quality street and laneway upgrades, mainstreets, precincts, and neighbourhood revitalisation and improvements that make Adelaide well-designed, safe and unique
- Create new assets to meet emerging community needs with a focus on safe design, construction and maintenance
- Support the maintenance and development of bold and interesting community, cultural and civic places and infrastructure in step with residential growth, enabling connections into and out of the city
- Work with partners to increase active and diverse transport measures to ensure drivers, cyclists and pedestrians can safely and easily move within the city with a goal to minimise road incidents and decrease fatalities
- Work with partners to support safer road user behaviour

Highlights of the achievements we've delivered on:

- Adopted an Integrated Transport Strategy and continued to work with partners and our community on a range of implementation activities including a school safety review and 'Biketober' events.
- Completed the North-South bikeway project along Frome Road from Rundle Street to Albert Bridge.
- Delivered a series of Capital projects focused on footpaths, road safety, traffic calming and cycling.
- Progressed with Council and through Community Consultation, the vision for an upgraded Light Square, promoting residential growth and new community spaces. Sought to understand how this masterplan can best enable connectivity within and into and out of the City through traffic modelling.
- Progressed the delivery of a new City Library on North Terrace, in partnership with the State Library of South Australia – including design, fit out and operational preparedness for the July 2026 opening.
- Continued to implement the Mainstreets Revitalisation Program, making progress for each of the main streets and finalising as part of the BP&B process a schedule of implementation.

Indicator of Success / Measure / Target	Baseline	Update
 Commence the design of the Hindley Street upgrade project by 2023/2024	N/A	Achieved, refer to Year 1 report for update .
 Commence the design of the Gouger Street upgrade project by 2023/2024	N/A	Achieved, refer to Year 1 report for update .
 Commence the design of the O'Connell Street upgrade project by 2024/2025	N/A	Achieved, refer to Year 1 report for update .
 Commence the design of the Hutt Street upgrade project by 2024/2025	N/A	Achieved, refer to Year 1 report for update .
 Commence the design of the Melbourne Street upgrade project by 2025/2026	N/A	Design of the revitalisation of Melbourne St commenced in Q1 of 25/26 and Stage 1 of the Melbourne Street upgrade project, delivering wombat crossings, has been achieved.
 Develop and implement an Integrated Transport Strategy and establish associated targets by 2024 that aligns to the South Australian Road Safety Strategy to 2031	N/A	The Integrated Transport Strategy was adopted by Council in July 2025. The ITS Implementation Plan was subsequently adopted by Council in June 2026 with a series of funded actions and targets over the next three financial years.
 Revise the Asset Management Plans by June 2024	<i>Legislative requirement</i>	Achieved, refer to Year 1 report for update .

Encourage bold, interesting and purposeful development that supports the changing needs of our community and city

- Lead the development of a City Plan that provides guidance on city growth, development, amenity needs and accessibility to make Adelaide a liveable and walkable city that people are proud to call home
- Create and advocate for multi-use green spaces such as open space, community gardens and pocket parks that enable shared use and community connection
- Encourage repurposing, adaptive reuse and improvement of buildings and facilities
- Support the development or conversion of diverse and affordable office spaces and housing
- Protect, share and elevate our heritage and culturally significant places, maintaining the character while encouraging adaptive reuse, repurposing and upgrading buildings

Highlights of the achievements we've delivered on:

- Continued to deliver a range of grant programs to support housing options, including the Adaptive Reuse City Housing Initiative (ARCHI) Incentives Scheme, a dedicated program supporting delivery of residential adaptive reuse projects and the Heritage Incentive Scheme, a dedicated program to restore Heritage listed properties.
- Worked with private and government partners to continue implementation of the City Plan, including hosting a property industry forum and delivering a Planning and Design Code Amendment Program.
- Initiated a way to better understand spaces in the City that have development potential to promote residential growth, in alignment with City Plan objectives.
- Supported the returning to Park Lands of the former Aquatic Centre site while developing the Aquatic Centre Community Playing Field (Denise Norton Park / Pardipardinyilla (Park 2)) project – delivering a new community recreational space.

Indicator of Success / Measure / Target	Baseline	Update
 Develop the City Plan by 2024	N/A	Achieved, refer to Year 1 report for update .
 Increase in the number of people who agree that the city is a welcoming and dynamic place full of rich and diverse experiences from 82% to 90%	82% <i>SOURCE: City of Adelaide, 2022 City User Profile, 7+</i>	The City of Adelaide no longer measures this sentiment in our surveys, and as such from 2026 the baseline has been changed to reflect the latest data, that is similar in nature - "The City of Adelaide offers diverse experiences", sourced from those respondents who said Agree or Strongly Agree. In the 2026 City User Profile survey, the result for this was 79%.
 Increase in the number of dwellings in our city from 14,660 (2021) to 17,780 by 2026 and 22,770 by 2031	14,660 <i>SOURCE: 2021 ABS Census, Total Dwellings City of Adelaide</i>	No update. ABS Census was undertaken in 2026 with new data expected in 2027.
 15% of new dwellings are available as affordable purchase or rental to low and moderate income earners	N/A	Planning consent given (apartments, dwellings, townhouses) = 303 apartments. No. of affordable housing units given planning consent = 57 apartments. Total percentage of affordable housing given planning consent = 18.8 %.
 No loss of local heritage places and consider options to increase the 1,850 places	N/A	Two local heritage places were approved for demolition, one in July 2024 and one in June 2026. A proposal to initiate a Planning and Design Code Amendment to list 20th Century local heritage places was considered in confidence by Council in February 2026, and is with the Minister for Planning to determine whether the Code Amendment can commence.
 Review the heritage overlays to ensure our heritage places are known and accommodated during development by 2025	N/A	The Historic Area Overlay Update Code Amendment was approved by the Minister for Planning and came into effect in the State Government's Planning and Design Code in March 2026.
 Deliver conservation management plans for heritage assets by 2025	N/A	Achieved, refer to Year 1 report for update .

Create safe, inclusive and healthy places for our community

- Maintain and improve disability, LGBTQIA+ and vulnerable or minority group access and inclusion
- Create opportunities for sustained activation in the city through outdoor dining, parking, leases and licences
- Encourage interesting and unique experiences in public spaces through permit management
- Support businesses to operate safely
- Provide services that encourage responsible pet ownership

Highlights of what we've delivered:

- Reviewed and consulted on an updated Dog and Cat Management Plan, which included a series of social media posts about pet ownership
- Continued to implement the Disability Access and Inclusion Plan, including identifying future quiet or sensory-friendly spaces, and internal employee training being refreshed and expanded to include new modules on universal design, accessible events, hidden disabilities, and Auslan.
- Delivered through the development of the Wellbeing Strategy, targeted involvement and focus group sessions with disability, LGBTQIA+, multicultural and vulnerable persons, groups.
- Developed accessibility Guides for the Adelaide Town Hall (Civic), Adelaide Town Hall (Events), Meeting Hall, Rundle Mall and Adelaide Central Market.

Indicator of Success / Measure / Target	Baseline	Update
 Achieve Disability Access compliance in all new and upgraded infrastructure	N/A	All new and upgraded projects are designed to be DDA compliant where possible within the physical constraints of the site.
 Review the Disability Access and Inclusion Plan by 2024	N/A	Achieved, refer to Year 1 report for update .
 Review the Wellbeing (Public Health) Plan by 2026 UPDATED MEASURE: <i>Deliver a new Public Health Plan by 2027</i>	N/A	The review of the Wellbeing (Public Health) Plan was completed as part of the development of the Community Wellbeing Strategy and subsequently a new Public Health Plan will be finalised in 2026/27.
 Review the Dog and Cat Management Plan by 2024	N/A	Achieved, refer to Year 1 report for update .
 Review and implement by-laws which respond to community needs by 2025	N/A	Achieved, refer to Year 1 report for update .



Our Corporation

High performing, customer-centric
and bold

- Effective Leadership and Governance
- Exceptional Customer Experience
- Financial Sustainability
- People Engagement
- Strategy, Value and Efficiency
- Technology and Information

Indicator of Success / Measure / Target **quick update**



Effective Leadership and Governance

- Demonstrate bold capital city leadership and robust governance with our community at the heart of our decisions
- Enable effective governance, risk management, accountability and transparency at all times in decision making

Exceptional Customer Experience

- Listen and respond to our community, embedding their perspective to support decision-making
- Focus on the experience of our customers to ensure outcomes meet expectations
- Promote and communicate the work of Council

Financial Sustainability

- Focus on budget repair and ensure responsible financial management through the principle of intergenerational equity while delivering quality services
- Achieve high value procurement and contracts management outcomes
- Improve service efficiency by identifying new revenue streams and creating new opportunities for income

People Engagement

- Attract and retain people with skills and behaviours which align with our organisational objectives and values
- Create an organisational culture that enables bold and experienced leadership, where our people thrive and are proud to work, making the City of Adelaide an employer of choice
- Identify and develop the skills, capabilities, and leadership needed to support a high performing organisation
- Support ways of working, which enable informed decision-making and enable agility, collaboration, and innovation

Strategy, Value and Efficiency

- Work with local, national and international partners to deliver the outcomes of the Strategic Management Framework to move our city into the future
- Create, maintain and integrate plans and policies that reflect and guide decision making and support our city and our community to thrive
- Use community feedback, data and research to monitor, maintain and adapt our range of quality services to continuously improve the value and efficiency

Technology and Information

- Focus on integration, digital opportunities an innovative solutions to support business efficiency and customer focused performance improvements
- Continue to efficiently maintain the rich historical significance of our archival and civic collection

Highlights of what we've delivered:

- Developed a Leadership Capability Approach and a Cultural Learning Framework for all Staff.
- Continued to review and consolidate where appropriate the suite of policy and guidelines to ensure they are modern and appropriate for our community.
- Signed a three year MOU with Athens, Greece, with a focus on culture, tourism, innovation, commerce, and environmental sustainability.
- Worked with Council to understand the Future Fund and long-term financial sustainability, resulting in a BP&B for 2025/26 and an updated Long Term Financial Plan.
- Initiated work to ensure our community can fully participate in the next Local Government Elections.
- Progressed the City of Adelaide website redevelopment to deliver a modern, accessible and user-centric digital experiences.
- Launched the City Plan Digital Tool (CoADE), enhancing organisation wide-decision making, policy development and project design through improved spatial data capability.
- Upgraded the audio and video equipment in the Council Chambers and Colonel Light Room.
- Commenced the 2026 Graduate Program.
- Implemented a new City of Adelaide Community Engagement Charter and following community consultation updated Councils Community Engagement Policy.
- Continued to provide Council and our Community information on post-consultation updates of projects, including through reports, monthly email newsletters and with website updates.
- Successfully completed the Salaried Enterprise Agreement.
- Focused on delivering new and different ways to communicate with our customers and community, including with social media, which saw strong growth and new branding for City Libraries.

Indicator of Success / Measure / Target	Baseline	Update
Effective Leadership and Governance		
 Implement a Public Transparency Policy by June 2024	N/A	Achieved, refer to Year 1 report for update .
 Reduce the number of items and Council decisions considered and held in confidence	<i>304 items held in confidence in the 2018/2022 term of Council</i> SOURCE: City of Adelaide	Items held in confidence for 2022/2026 term to date: 262 (to 30 June 2026). <i>Note that this does not include items received by Council which are in confidence due to 'Section 90(3) (j) - Information Provided in Confidence' - which includes items such as those received from the State Government.</i>
 Deliver a robust internal audit program that aligns to service outcomes	N/A	Internal Audit Plan continues to be delivered throughout the year and reported on as required to the Audit and Risk Committee.
 Review and monitor the Governance Structure to ensure best practice decision making and enable effective advice for Council's undertakings	N/A	This review has been actioned and achieved. Noting that this is a continued ongoing piece of work which is likely to be reviewed again in full following the Council Elections.
 Review Emergency Management Plans and response by 2025	N/A	Emergency Management Plans were reviewed and the updated plans were adopted by Council's Emergency Management Steering Committee and Executive.
Exceptional Customer Experience		
 Achieve and maintain Voice of the Customer Survey scores for Customer Satisfaction and Customer Ease	<i>In line with CEO Key Performance Indicators</i>	This target was achieved in Year 1, however due to the ongoing nature of customer satisfaction and customer ease, continues to be monitored and reported.
 Review marketing and communication policies and practices to ensure website and social media content is reflective of current decisions, projects and services	N/A	Achieved, refer to Year 1 report for update .

Indicator of Success / Measure / Target	Baseline	Update
Financial Sustainability		
 Review the Rating System to ensure optimum outcomes by 2024	N/A	Achieved, refer to Year 1 report for update .
 Determine future funding requirements for community assets such as Torrens Weir enhancement and replacement/strengthening of Adelaide Bridge	N/A	The LTFP has been amended to reflect the outcomes of the asset review for the two assets. Council continues to consider funding for these projects through annual financial reviews of the Business Plan and Budget and Long Term Financial Plan. Proposals have been presented to the State Government seeking funding associated with these two key assets.
 100% of procurement is conducted in line with relevant Council policies and supports Council's Climate, Diversity, Reconciliation, Workforce and 'Buy Local' strategies and targets	N/A	This target continues to be achieved, with 100% of procurement conducted in line with relevant Council policies and supporting Council's Climate, Diversity, Reconciliation, Workforce and Buy Local strategies and targets.
 Review the Procurement Policy and Guidelines to support circular economy, climate resilience, Aboriginal and Torres Strait Islander employment and local sourcing by 2024	N/A	Achieved, refer to Year 1 report for update .
 Financial indicators are in line with annual targets (as outlined in the Long-Term Financial Plan) with a focus on Asset Renewal Funding Ratio between 90% and 110% *	ARFR 90% – 110%	Preliminary results indicate that financial indicators are on track to meet annual targets set out in the Long-Term Financial Plan, with the Asset Renewal Funding Ratio expected to remain within the target range of 90% to 110%.
 Grow the share of non-rates based revenue	42% (all income excluding rates) SOURCE: 2022/23 Annual Report (Statement of Comprehensive Income)	Administration continues to seek growth to non-rates based revenue, including recently seeking additional revenue sources from management agreements on third party land for open lot car parking.

Indicator of Success / Measure / Target	Baseline	Update
People Engagement		
 Aboriginal and Torres Strait Islander Employment at the City of Adelaide to be greater than 2%	30 June 2023 11 of 992 or 1.1% of the total City of Adelaide workforce (employees, trainees and apprentices) identified as First Nations. SOURCE: City of Adelaide data	Aboriginal and Torres Strait Islander employment remains at 1.1%. Positive actions have occurred in 2025/26 which are hoped will position CoA well to increase this in coming years including; development of a new Anti-Racism Policy, design of a new Cultural Learning model, development of CoA's first Aboriginal and Torres Strait Islander Workforce Plan, increase in workforce events and communications promoting NAIDOC and Reconciliation weeks.
 Deliver and maintain a Workforce Strategy by 2024	N/A	Achieved, refer to Year 1 report for update .
 Deliver a City of Adelaide Graduate Program by 2025	N/A	Achieved, refer to Year 1 report for update .
 Action recommendations arising from employee feedback tools and risk assessment to generate positive employee outcomes	N/A	Program and Organisational action plans are in place to address feedback from Culture Survey and Psychosocial Risk Assessments. Key organisational deliverables arising from employee feedback include development of a leadership capability model, review of induction processes, and increased Executive visibility in corporate communications.

Indicator of Success / Measure / Target	Baseline	Update
Strategy, Value and Efficiency		
 Develop and implement a Strategic Partnerships Framework to achieve best practice outcomes including benchmarking opportunities by 2024	N/A	The Strategic Partnerships Framework was endorsed by the Executive at the meeting on 4 May 2026 and implementation is currently being supported through our internal auditors who are investigating opportunities for a partnership maturity matrix and in identifying opportunities.
 Complete a review of the Strategic Planning Framework by 2024	N/A	Achieved, refer to Year 1 report for update .
 Strategic and Capital Projects are delivered on time and on budget (target 75%)	2022/23 89% of strategic and 81% of capital projects delivered on time and budget SOURCE: City of Adelaide data	Of the 32 Strategic Projects approved for 2025/26, 25 were delivered on time (78.1%) - of these 20 were also on budget. Of the 33 New and Upgrade Capital Projects planned to be constructed and delivered in 25/26, 8 projects were delivered on time (24%). Of these, 7 of these were also on budget.
 Business, Resident and City User Surveys identify overall satisfaction with Council services	43% of 2021 Business Survey identified overall satisfaction with Council services. 65% of 2022 Resident Survey identified overall satisfaction with Council services. 73% of 2022 City User Survey identified overall satisfaction with Council services.	38% of respondents to the Business Survey 2024 were satisfied with Council Services. 74% of respondents to the 2025 Resident Survey were satisfied with Council services. 70% of 2026 of the respondents to City User Survey Profile were satisfied with Council services.
 Review the Community Engagement approach by 2025	N/A	The Council's Community Engagement Policy was reviewed in late 2025 and subsequently endorsed by Council in November that year. This was further revised following the launch of the State Government's Community Engagement Charter published December 2025.
 Develop baseline data for relevant measures in the Strategic Plan by 2024	N/A	Achieved, refer to Year 1 report for update .

Indicator of Success / Measure / Target			Baseline	Update
Technology and Information				
	Deliver and maintain Business Systems Roadmap to support business efficiency		N/A	Administration continues to deliver and maintain the Business Systems Roadmap, which includes reviews to ensure it is updated to reflect current priorities.
	Deliver Workforce Management System upgrades		N/A	The Workforce Management Systems upgraded was delivered in 2025/26.
	Implement data integration solutions for Customer Insights to drive efficiency outcomes		N/A	Developed an implementation plan which has been initiated, and this included a pilot project to deliver data integration solutions in 2025/25.
	Increase awareness and engagement of staff through the use of better systems		N/A	Administration continues to engage with staff to identify opportunities to improve, enhance or make better use of systems through regular Business Systems Committee meetings.
	Improve and drive efficiency outcomes through the integration of customer data and insights		N/A	Administration continues to increase awareness and drive efficiency outcomes through the integration of customer and data insights, including building out our data analytics platform and adoption of a new AI Policy to support this work.

Recommendations of the Infrastructure and Public Works Committee – 15 September 2026

Strategic Alignment – Our Corporation

Public

**Tuesday, 22 September 2026
Council**

Program Contact:

Rebecca Hayes, Associate
Director Governance and
Strategy

Approving Officer:

Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The Infrastructure and Public Works Committee considered the following Items at its meeting held on 15 September 2026 and resolved to present to Council the following recommendations for Council determination:

- Item 7.1 – Consultation - 2026 bp Adelaide Grand Final Event - Terms and Conditions
- Item 7.2 – Unnamed Public Road off Ward Court
- Item 7.3 – O'Connell Street Revitalisation Project - 70% Design
- Item 7.4 – Capital Works Monthly Project Update – August 2026

RECOMMENDATION

1. Recommendation 1 – Item 7.1 - Consultation - 2026 bp Adelaide Grand Final Event - Terms and Conditions

THAT COUNCIL

1. Receives the letter sent from Mr Andrew Daniels, Presiding Member South Australian Motor Sport Board, to the Lord Mayor on 4 September 2026, as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the City Infrastructure and Public Works Committee held on 15 September 2026.
2. Authorises the Chief Executive Officer or delegate to finalise and execute the final Terms and Conditions between the South Australian Motor Sport Board and The Corporation of the City of Adelaide for the 2026 bp Adelaide Grand Final.

2. Recommendation 2 – Item 7.2 - Unnamed Public Road off Ward Court

THAT COUNCIL

1. Approves proceeding with a 'road process order' to close the unnamed public road lettered 'A' on Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026 and merge it with the adjoining land owned by 185 Archer Street Developments Pty Ltd or their nominee.
2. Authorises the Chief Executive Officer to take all necessary steps to give effect to the closure of the road lettered 'A' on Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026 and merging of it with the adjoining land.

3. Recommendation 3 – Item 7.3 - O'Connell Street Revitalisation Project - 70% Design

THAT COUNCIL

1. Notes that the O'Connell Street Revitalisation Project will continue to finalise detailed design for Stage 2 prior to progressing to procurement for construction.
2. Notes the change from Concept Design to the raised pedestrian crossovers at side streets to ensure no additional flooding risk occurs, as contained in Attachment A to Item 7.3 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026.
3. Endorses the 70% Detailed Design for Stage 2 of the O'Connell Street Main Revitalisation Project, thereby allowing the design to progress to 100% completion.

4. Recommendation 4 – Item 7.4 - Capital Works Monthly Project Update – August 2026

THAT COUNCIL

1. Notes the Capital Works Program Update for August 2026 as contained within this report and Attachment A to Item 7.4 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026

DISCUSSION

1. The Infrastructure and Public Works Committee met on Tuesday 15 September 2026. The Agenda with reports for the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
3. The following matters were the subject of deliberation

3.1. Item 7.1 – Consultation - 2026 bp Adelaide Grand Final Event - Terms and Conditions

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

1. Receives the letter sent from Mr Andrew Daniels, Presiding Member South Australian Motor Sport Board, to the Lord Mayor on 4 September 2026, as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the City Infrastructure and Public Works Committee held on 15 September 2026.
2. Authorises the Chief Executive Officer or delegate to finalise and execute the final Terms and Conditions between the South Australian Motor Sport Board and The Corporation of the City of Adelaide for the 2026 bp Adelaide Grand Final.

For ease, Attachment A relating to Recommendation 1, Item 7.1, has been included at the end of this recommendation report.

3.2. Item 7.2 – Unnamed Public Road off Ward Court

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

1. Approves proceeding with a 'road process order' to close the unnamed public road lettered 'A' on Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026 and merge it with the adjoining land owned by 185 Archer Street Developments Pty Ltd or their nominee.
2. Authorises the Chief Executive Officer to take all necessary steps to give effect to the closure of the road lettered 'A' on Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026 and merging of it with the adjoining land.

For ease, Attachment A relating to Recommendation 2, Item 7.2, has been included at the end of this recommendation report.

3.3. Item 7.3 – O'Connell Street Revitalisation Project - 70% Design

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

1. Notes that the O'Connell Street Revitalisation Project will continue to finalise detailed design for Stage 2 prior to progressing to procurement for construction.
2. Notes the change from Concept Design to the raised pedestrian crossovers at side streets to ensure no additional flooding risk occurs, as contained in Attachment A to Item 7.3 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026.
3. Endorses the 70% Detailed Design for Stage 2 of the O'Connell Street Main Revitalisation Project, thereby allowing the design to progress to 100% completion.

For ease, Attachment A relating to Recommendation 3, Item 7.3, has been included at the end of this recommendation report.

3.4. Item 7.4 – Capital Works Monthly Project Update – August 2026

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE:

THAT COUNCIL:

1. Notes the Capital Works Program Update for August 2026 as contained within this report and Attachment A to Item 7.4 on the Agenda for the meeting of the Infrastructure and Public Works Committee held on 15 September 2026.

For ease, Attachment A relating to Recommendation 4, Item 7.4, has been included at the end of this recommendation report.

DATA AND SUPPORTING INFORMATION

Link 1 – Infrastructure and Public Works Committee Public Agenda

ATTACHMENTS

Recommendation 1 – Item 7.1 – Attachment A

Recommendation 2 – Item 7.2 – Attachment A

Recommendation 3 – Item 7.3 – Attachment A

Recommendation 4 – Item 7.4 – Attachment A

- END OF REPORT -



The Right Honourable The Lord Mayor of Adelaide
Dr Jane Lomax-Smith AM
City of Adelaide
Via email: lordmayor@cityofadelaide.com.au

Dear Lord Mayor

Re: 2026 bp Adelaide Grand Final - Proposed Terms and Conditions for Prescribed Works Period

Thank you for your letter dated 2 September 2026 providing Council's proposed terms and conditions for the relevant prescribed works period under section 22 (2) of the *South Australian Motor Sport Act 1984* (the Act) for the 2026 Adelaide Grand Final event (the Event).

I note particularly that we are in agreement with Conditions 1 and 2 and these will be incorporated in the Declaration under section 20 of the Act. Initial responses to the remaining proposed conditions are outlined below with suggested clarifications on some items.

For completeness, the responses on behalf of the South Australian Motor Sport Board (SAMSB) are directed to the Event only. As you will appreciate from the below, some of the matters you have raised can and will be the subject of further discussion regarding the proposed Circuit Redevelopment Project under an additional process of consultation under section 23 of the Act.

Condition 1: Declared Area - Butterfly Conservation Zone

The Butterfly Conservation Zone, together with the adjacent Revegetation Conservation Zone and Buffer Conservation Zones, is to remain excluded from the Declared Area and is not to be used for motor sport activities, event infrastructure, storage or other event-related purposes.

SAMSB Response: Agreed.

Condition 2: Carriageway Park/ Tuthangga (Park 17)

The area of Park 17 included within the Declared Area is to be limited to the minimum area and time reasonably necessary for the operation of the event and associated pedestrian and shuttle access.

No motor sport activity or event infrastructure is to occur outside the agreed area.

SAMSB Response: Agreed.

Condition 3: Native Vegetation Site - per Management Agreement

The Native Vegetation Site must be protected and improved.

No buildings, structures or improvement shall be erected upon the Land that interferes with the continued existence of the Native Vegetation Site.

Only authorised City of Adelaide maintenance vehicles are permitted access to the Native Vegetation Site.

SAMSB Response: We confirm the Native Vegetation Site will be protected, however improvements to this area will be contemplated as part of the S23 consultation for the Adelaide Circuit Redevelopment works. Otherwise, that is with the words "and improved"

removed, this condition can be agreed.

Condition 4: Protection of vegetation, biodiversity and Park Lands

SAMSB must ensure that all prescribed works avoid unnecessary or reasonably avoidable interference with or damage to vegetation, habitat, soil, drainage infrastructure, pathways and biodiversity values within or adjacent to the Declared Area.

Prior to commencement of prescribed works, SAMSB is to provide Council with an agreed environmental protection and monitoring plan identifying relevant exclusion zones, access routes, protection measures, monitoring arrangements, incident procedures and remediation requirements.

SAMSB Response: We agree with the intent of this condition, but propose that an environmental protection and monitoring plan can be provided for feedback from Council rather than having to agree the plan in advance of the prescribed works commencing. With this amendment, this condition can be agreed.

Condition 5: Ecological monitoring and remediation

SAMSB is to undertake pre-event and post-event ecological inspections of areas within and immediately adjacent to the Declared Area that may be affected by prescribed works.

The inspections are to be undertaken by appropriately qualified independent ecological professionals agreed with Council.

Any material damage or adverse ecological impact attributable to the prescribed works is to be documented and remediated at SAMSB's cost in accordance with a rehabilitation plan agreed with Council.

A post-event report is to be provided to Council following completion of the prescribed works and any required remediation.

SAMSB Response: Extensive documentation with photography is already prepared for handover of each area of the Park Lands which we believe to be adequate for said purpose. Subject to agreeing the scope of pre-event and post-event ecological inspections, we are open to considering this condition further, however we seek further clarification if this will be a requirement for all major events in the Park Lands as SAMSB consider it would be necessary for the Council to undertake consultation with the events industry, as this is a departure in the usual practices for major events.

Condition 6: Public pedestrian and cycling access

SAMSB is to maintain public pedestrian and cyclist access through the Park Lands to the maximum extent reasonably practicable throughout the prescribed works period.

Where closure of a pathway is necessary for safety or construction purposes:

- the closure is to be limited to the shortest reasonably practicable period;
- an accessible alternative route is to be provided;
- appropriate advance signage is to be installed;
- the affected pathway is to be reinstated immediately following completion of the relevant works; and
- established Park Land user groups, businesses and adjacent residents should be informed in advance.

Closures and detours to be promoted by the SAMSB online and through social media.

The City of Adelaide notes SAMSB's advice that at least one east-west cycling route is intended to remain open, except where temporary closure is required for high-risk works, and proposes that this commitment form part of the agreed terms and conditions.

SAMSB Response: For clarity, SAMSB's advice was that at least one east-west cycling route is intended to remain open, except where temporary closure is required for high-risk works and for the Event precinct closure from 12 midnight Friday 20 November

2026 to 6:00am Wednesday 2 December 2026. Where practical and safe an accessible alternative route will be provided. With those amendments, this condition can be agreed.

Condition 7: Protection and reinstatement of pathways

Existing permeable pathways within the Declared Area are to be protected from damage arising from prescribed works.

Where temporary access, construction or event activities result in damage to a pathway, SAMSB is to reinstate the pathway to its pre-event condition, or to an alternative standard agreed with Council, at SAMSB's cost.

SAMSB Response: Subject to any contributing factors that are the responsibility of Council, this condition can be agreed.

Condition 8: Tree protection

No tree within the Declared Area is to be removed, pruned, damaged or otherwise interfered with as a consequence of prescribed works unless expressly agreed in writing with Council and all reasonable alternatives have been considered.

SAMSB is to work collaboratively with Council on the placement and protection of trees within areas affected by event infrastructure and prescribed works.

SAMSB Response: For the purposes of the Event prescribed works this condition can be agreed, subject to any urgent / emergency works that precludes advance agreement in writing with Council, but will be notified as soon as reasonably practical.

Condition 9: Tree canopy enhancement

SAMSB is to work with the City of Adelaide to identify additional tree planting and canopy enhancement arising from the event and to fund agreed planting, establishment and associated maintenance costs.

SAMSB Response: This condition will not apply to the Event prescribed works, however will be contemplated as part of the S23 consultation for the Adelaide Circuit Redevelopment works.

Condition 10: Replacement public toilet facility

The removal of the existing public toilet facility adjacent to the Criterium Track in Park 16 is to be conditional upon SAMSB funding the design, approvals, construction and establishment of a replacement public toilet facility at a location agreed with Council and consistent with the Park 16 Master Plan.

SAMSB Response: This condition will not apply to the Event prescribed works, however will be contemplated as part of the S23 consultation for the Adelaide Circuit Redevelopment works.

Condition 11: Council costs

SAMSB is to reimburse the City of Adelaide for reasonable costs and expenses incurred by Council as a direct consequence of the prescribed works, including costs associated with inspection, monitoring, protection, reinstatement, remediation and additional Park Lands management requirements. These costs shall be provided by Council to SAMSB in advance of the event dates, or at a time otherwise agreed by both parties.

SAMSB Response: Can be agreed on the basis of the same approach adopted with previous events, with costs agreed in advance where reasonably possible, noting remediation costs can be variable from year-to-year.

Condition 12: Damage, reinstatement and rehabilitation

SAMSB is to be responsible for the cost of repairing and reinstating Council-controlled

land, infrastructure, vegetation, pathways and facilities damaged as a consequence of prescribed works or activities undertaken by or on behalf of SAMSB.

Reinstatement and rehabilitation are to be undertaken promptly and to the satisfaction of Council.

SAMSB Response: Can be agreed, on the basis of how this has been done in previous event years.

Condition 13: Monitoring, notification and compliance

SAMSB is to provide Council with reasonable access during the prescribed works period to inspect works and assess compliance with the agreed terms and conditions.

SAMSB is to immediately notify Council of any material incident involving damage to Park Lands land, vegetation, biodiversity values, infrastructure or public access.

SAMSB is to provide Council with a post-event report confirming completion of the agreed reinstatement, rehabilitation and other relevant obligations.

SAMSB Response: Can be agreed, noting Council will need to adhere to all site safety protocols and will bear its own costs for any non-requested inspections. Existing protocol will be followed for incident reporting and provision of post event reports to Council.

Condition 14: Financial assurance

Where an agreed environmental protection and risk assessment identifies a material risk of significant damage or remediation costs, the Council reserves the right to seek appropriate financial assurance from SAMSB to cover reasonable remediation and reinstatement costs.

Any financial assurance to be discussed and agreed with SAMSB, having regard to the identified risks and the nature and scale of the prescribed works.

SAMSB Response: We note the Council position to reserve its right, however this is otherwise covered under condition 12 where SAMSB is responsible for any necessary remediation costs.

We would be delighted to meet with Council to clarify anything further regarding the proposed terms and conditions, and would be happy to review a consolidated set of conditions in light of the responses above for the purposes of reaching agreement.

We note the existing City of Adelaide and SAMSB Working Group that was established in September 2024 and has been meeting regularly since. This continues to be a suitable forum for ongoing communication and consultation between parties for any Park Lands matters.

Please do not hesitate to contact Mark Warren, Chief Executive, via email to samsb@sa.gov.au.

Yours sincerely



Andrew Daniels

Presiding Member, South Australian Motor Sport Board

4 September 2026

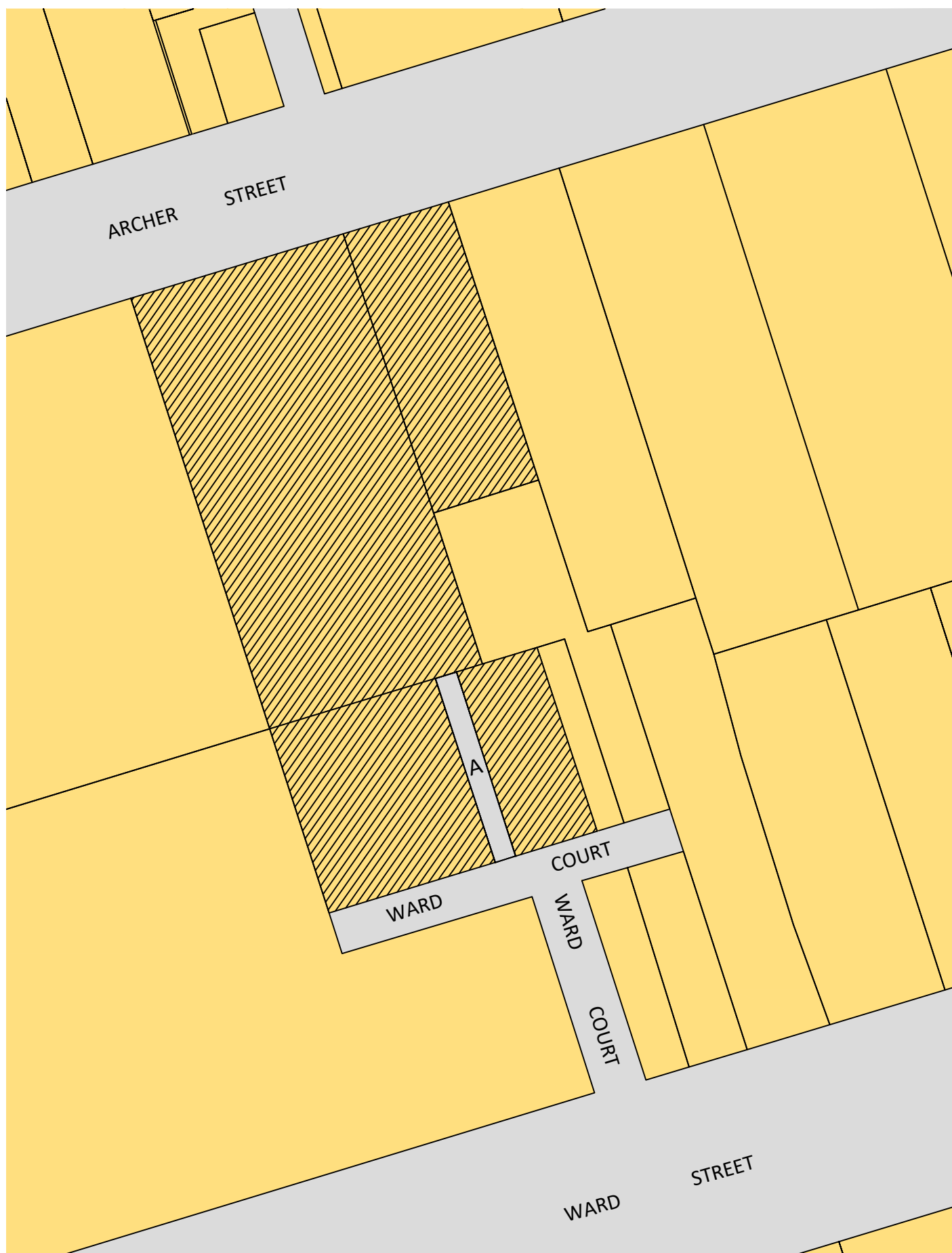
LEGEND



Public Road



Land owned by 185 Archer Street Developments Pty Ltd



Main Streets Revitalisation

O'Connell Street

70% Design Overview Package

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Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Project Vision

‘The vision for O’Connell Street is to revitalise the street to encourage the residents of, and visitors to, Adelaide to enjoy the special, heritage, retail and dining experiences, village community atmosphere and safer street scape environment whilst catering to all users, now and in the future’

Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Design Principles



Prioritise Pedestrians

Provide areas to optimise the footpath by improving crossing points across the street and provide thresholds with side street and lane-ways.



Improve Cycling

Contribute to safe cycling for residents, families, children and commuters that connects with the Adelaide cycleway network.



Coordinated Street Furniture and Public Art

Rationalise business signage and public street furniture. Work with businesses to remove fixed outdoor dining and replace with removable furniture. Rationalise and locate urban elements within activity zones. Encourage a public art strategy that includes large scale mural opportunities, integrated architectural or landscape architectural work, community art and temporary exhibition and activation spaces.



Robust Greening

Incorporate street tree planting and additional greening to provide valuable shade, amenity and cooling.



Optimise Activity Zones

Optimise activity zones to include space for event/activations to replace the community space at 88 O’Connell Street and develop an O’Connell Street brand that represents the community’s experience and desire for the street as a ‘bustling, sophisticated and metropolitan main street.’



Future tram line extension

Ensure design will continue to be serviceable and adaptable in the future when the tram network extension to North Adelaide is endorsed and adopted.



Revive, Add Surprise and Sparkle

Establish opportunities to refresh the public realm with new or refreshed materials and public street furniture. Provide a more curated commercial mix designed to be enjoyed as a ‘shopping experience’ rather than shopping for convenience. Clusters of retail/clothing shops and complimentary neighbourhood style hospitality venues such as wine bars.

Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Design Facts

	 Car parking spaces	 Trees and Garden Beds	 Activity Zone (incl: footpath)	 Raised Road Safety Thresholds (number)	 Traffic Speed Limit	 Carriageways
Existing (Current Condition)	77 Parking spaces 19 loading zones	70 trees 0 garden beds	7,290 sq.m	0	50km/h	2 lanes plus 1 lane for right hand turns each way + parking
Asset renewal only						
Concept Design	77 Parking spaces 22 loading zones	79 trees 510 sq.m garden beds	7,125 sq.m (Reduced due to bike lane installation)	13	40km/h	2 lanes plus 1 lane for right hand turns each way during peak hours + bus stops + no parking 1 lane plus 1 lane for right hand turns each way during off-peak hours + parking + bus stops
70% Detailed Design	77 Parking spaces 22 loading zones	97 trees (due to increase along Park 4) 648sq.m garden beds (due to increase in scope to side streets and Park 4 frontage)	7,300 sq.m (due to increase in scope to side streets)	7	40km/h - TBC	2 lanes plus 1 lane for right hand turns each way + parking + scrambled crossing at Archer Street with designated right hand turns + auto pedestrian activation in N-S alignment

Notes:

Refer to Appendix A and Appendix B for further information regarding:

- Transport Patterns
- Precinct Parking Opportunities.

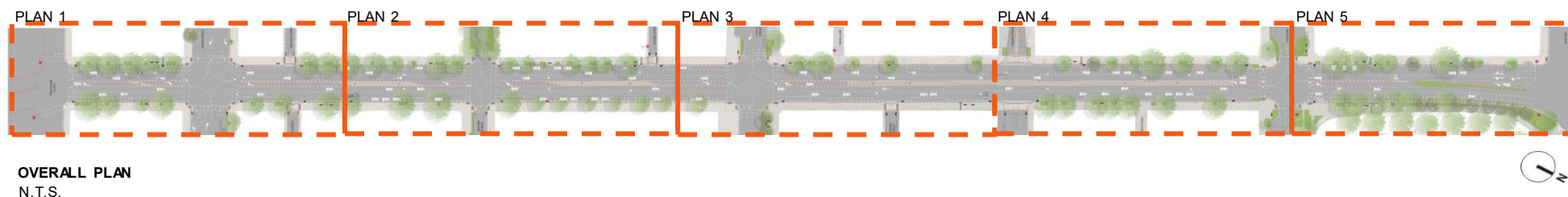
These numbers are based on the Concept and may change during design development.

- The reduction in vehicle speed limit provides a safer pedestrian and bicycle friendly street reconfiguration.
- Increased activity zones allows potential to increase economic vitality.
- Removal of short term parking spaces during peak hours is adequately compensated by easing traffic flow an provision of 2 hour parking in 88 O’Connell Street development.
- An updated street survey and consultation is required with emergency services and service authorities (gas, water, power etc.) to further resolve the design.
- Changes may occur in detailed design due to DIT approval requirements, sight-line assessments, vehicle turn path assessments and safety assessments" or similar.

Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Design Summary



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Summary of Features

New footpaths and renewal of road surface and kerbs

Greening – new tree planting to infill already established street tree canopy, to enhance link to surrounding Park Lands.

New raised **threshold crossings** to unsignalized side streets and laneways with a future local speed limit reduction, prioritising pedestrians, improving safety and accessibility.

Reserving a ‘no significant work’ zone along the central median zone of the street for future tram network extension, whilst providing standard renewal improvements at road surface level only.

New road **Lighting** to improve safety.

Street Furniture new coordinated street furniture suite, with delineation of tree and garden bed surrounds

Public Art with Gateway Artwork opportunities at both entries to the streets and at key nodes along the street.

Parking is maintained with on-street parking during off-peak hours with 2-hr parking in 88 O’Connell Street. No overall loss of parking spaces.

Park Lands Connection: Future rejuvenation of Kangatilla Reservoir Park (Park 4) with community activity areas with event infrastructure, perimeter fitness track, picnic and BBQ facilities.

Additional Traffic Controls and modifications for safer crossing and reduced vehicle accidents.

As recommended in the CoA North Adelaide Local Area Traffic and Parking Management Plan (2017), vehicle speed limits are being reviewed with the aim to introduce a **speed limit reduction** for O’Connell street, reducing the number of vehicular accidents.

Future Pedestrian Actuated Crossing (PAC): The feasibility and impact of a PAC near Gover Street will be assessed to improve safety when crossing the street improving access bus services, street offerings and North Adelaide Primary School.

Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Design Driver - Heritage

Piccadilly Cinema / 1940 / Art Deco



Oxford Hotel / 1859 / 1884 / Italianate



Archer Hotel / 1849 / Boom Era



Heritage Materials



Materials Palette

Bronze, Spotted gum

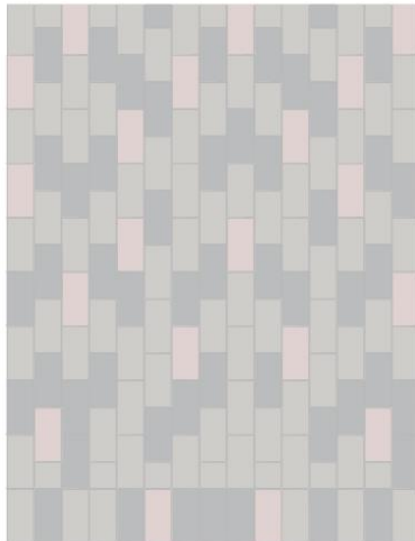


Main Streets Revitalisation – O’Connell Street

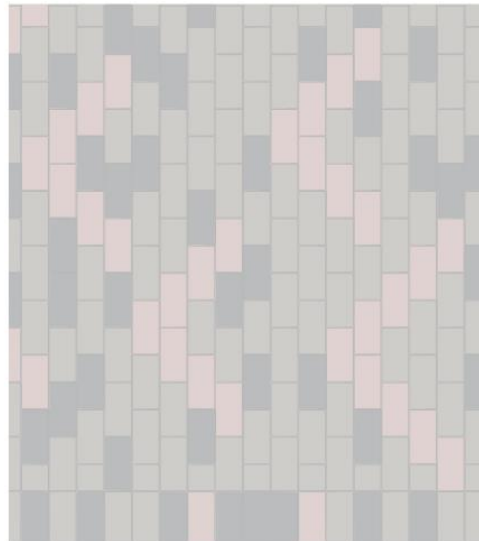
70% Design Overview Package

Paving Strategy

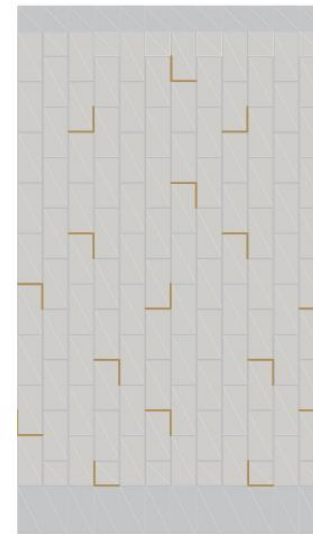
Primary Paving - Type 1
(design from 88 O’Connell)



Paving Type 2- Chevron



Paving Type 3a
Heritage buildings



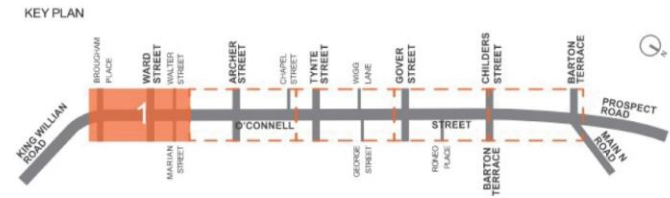
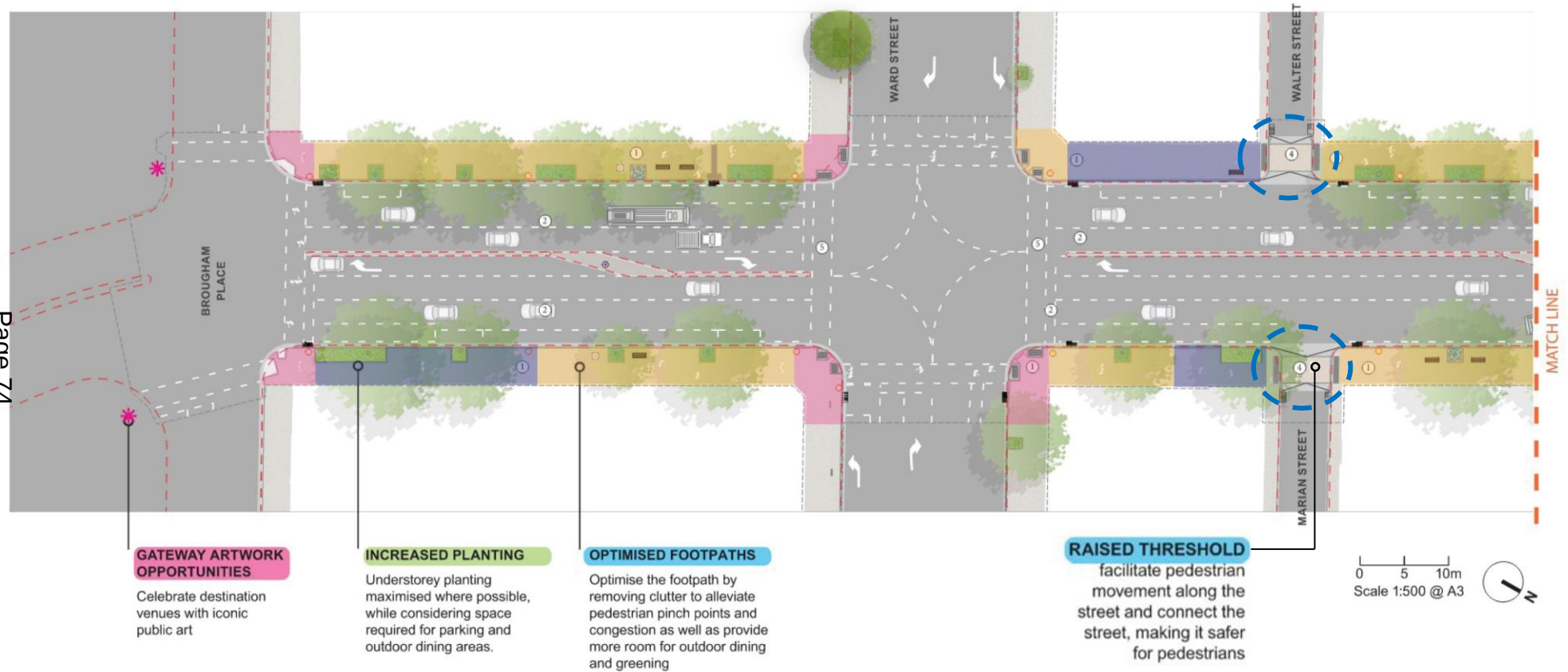
Chevron brass inlay



70% Design Overview

O'Connell Street - PLAN 1 of 5

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PAVING LEGEND

- Paving Type 1 – Primary Paving
- Paving Type 2 – Chevron (nodes)
- Paving Type 3a – Heritage building frontages

LEGEND

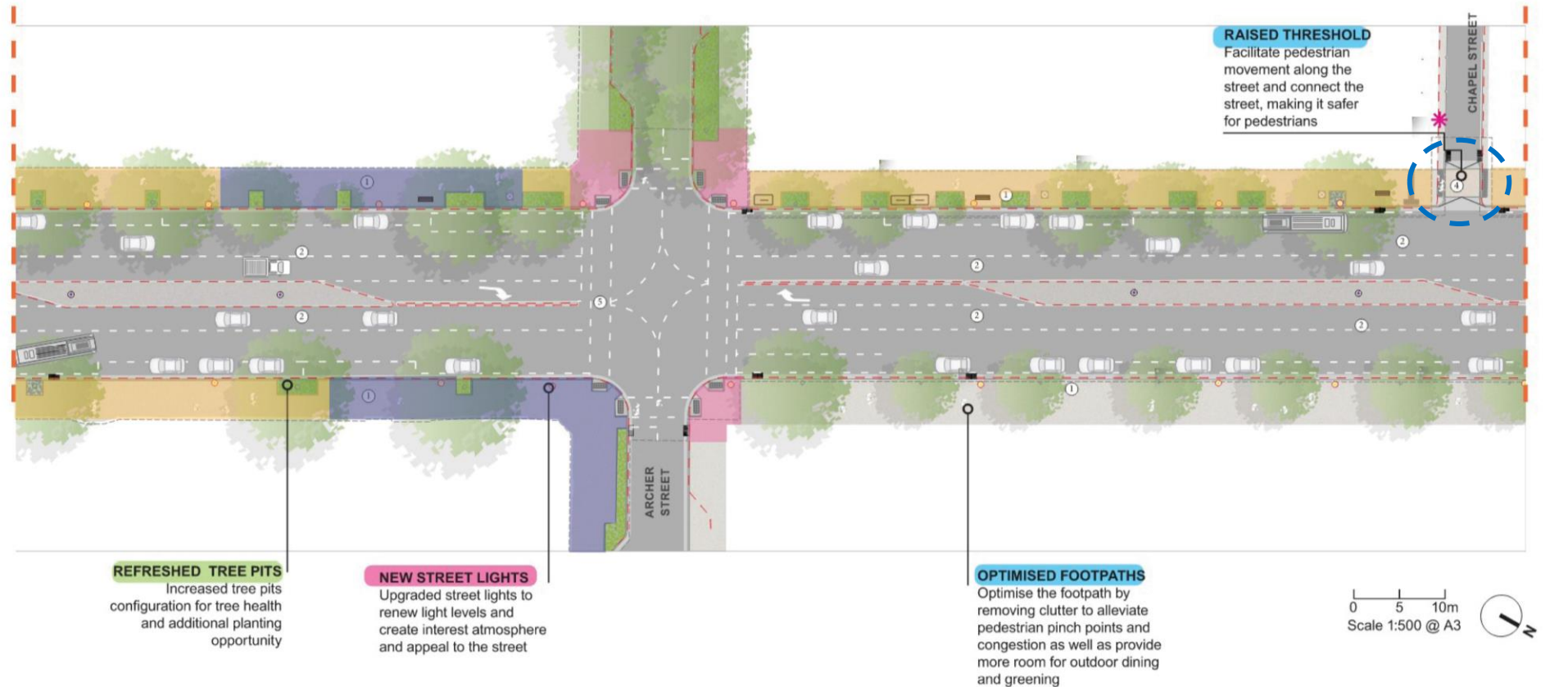
- | | | | | | | | |
|--|--------------------|--|----------------------|--|--|--|--------------------------------|
| | EXISTING TREE | | EXISTING KERB | | DOUBLE CATCHPIT | | ① NEW FOOTPATH PAVEMENT |
| | NEW TREE | | EXISTING AWNING | | BIKE RACK | | ② NEW ROAD SURFACE |
| | GARDEN BED | | PROPERTY BOUNDARY | | BIN | | ③ DRIVEWAY |
| | PERMEABLE PAVEMENT | | TACTILES | | NEW SMART STREET LIGHT POLE WITH LED LUMINAIRE | | ④ RAISED THRESHOLD PAVEMENT |
| | | | KERB RAMP | | FAUX HERITAGE LIGHTS RETAINED | | ⑤ UPGRADED PEDESTRIAN CROSSING |
| | | | BENCH | | PUBLIC ART OPPORTUNITIES | | |
| | | | UPGRADED BUS SHELTER | | | | |

0 5 10m
Scale 1:500 @ A3

70% Design Overview

O'Connell Street - PLAN 2 of 5

Page 75



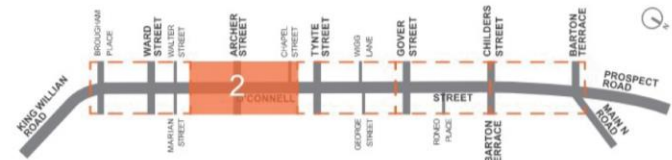
PAVING LEGEND

- Paving Type 1 – Primary Paving
- Paving Type 2 – Chevron (nodes)
- Paving Type 3a – Heritage building frontages

LEGEND

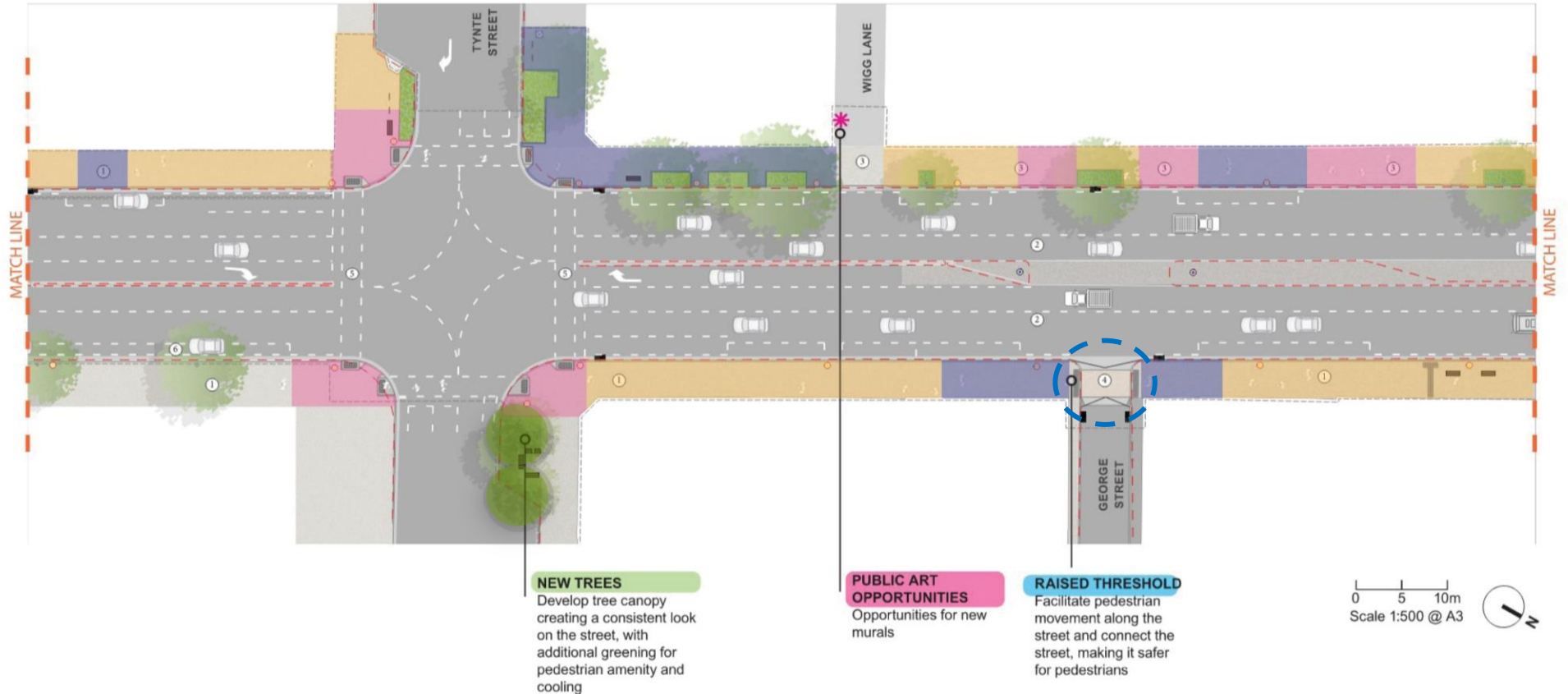
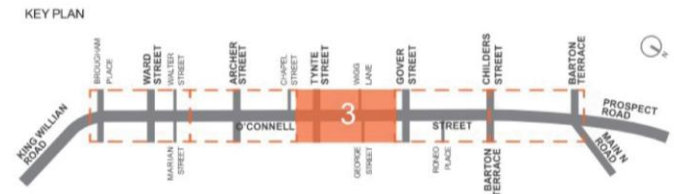
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|--|--------------------|--|----------------------|--|--|--|------------------------------|
| | EXISTING TREE | | EXISTING KERB | | DOUBLE CATCHPIT | | NEW FOOTPATH PAVEMENT |
| | NEW TREE | | EXISTING AWNING | | BIKE RACK | | NEW ROAD SURFACE |
| | GARDEN BED | | PROPERTY BOUNDARY | | BIN | | DRIVEWAY |
| | PERMEABLE PAVEMENT | | TACTILES | | NEW SMART STREET LIGHT POLE WITH LED LUMINAIRE | | RAISED THRESHOLD PAVEMENT |
| | | | KERB RAMP | | FAUX HERITAGE LIGHTS RETAINED | | UPGRADED PEDESTRIAN CROSSING |
| | | | BENCH | | PUBLIC ART OPPORTUNITIES | | |
| | | | UPGRADED BUS SHELTER | | | | |

KEY PLAN



70% Design Overview

O'Connell Street - PLAN 3 of 5



PAVING LEGEND

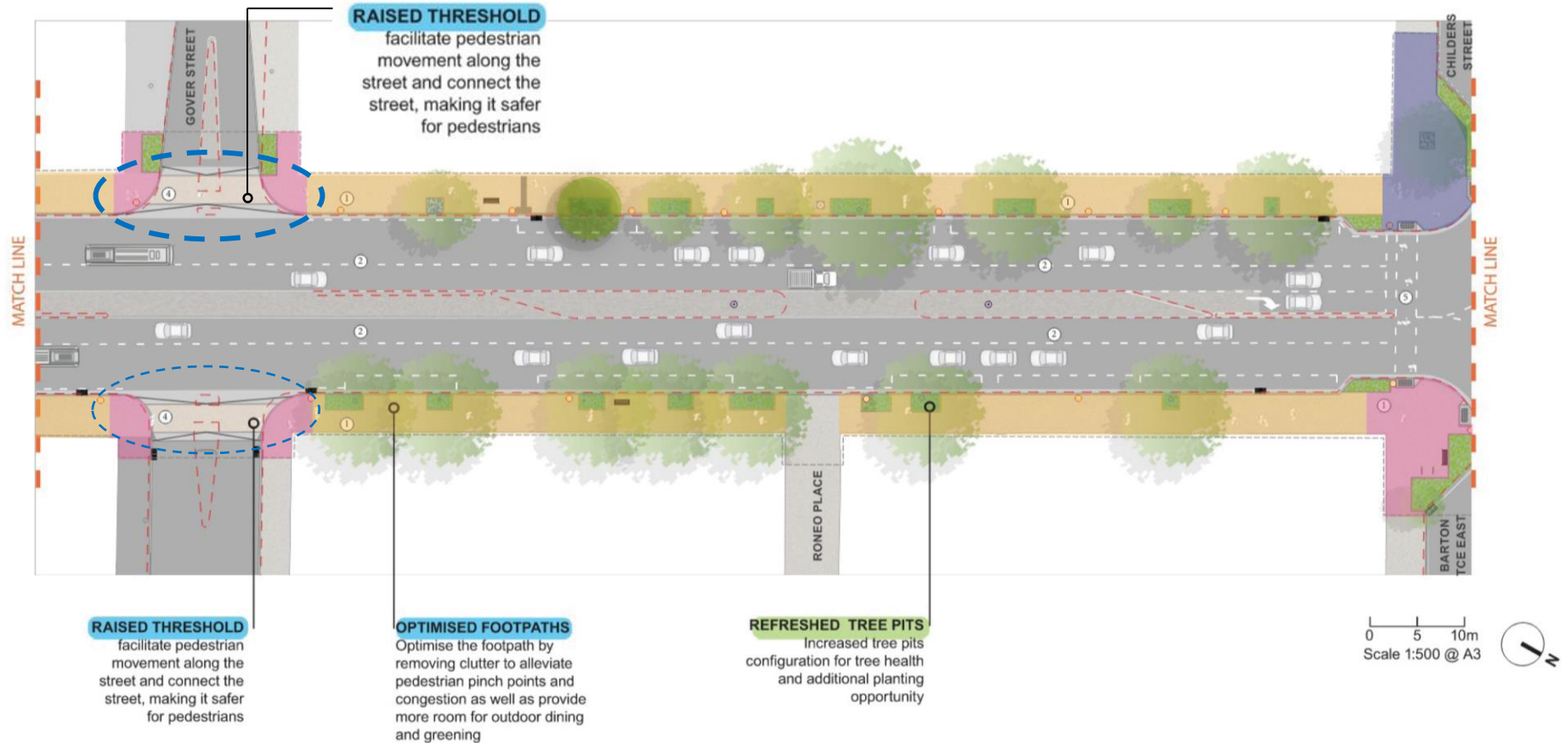
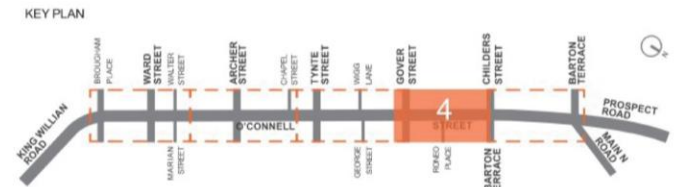
- Paving Type 1 – Primary Paving
- Paving Type 2 – Chevron (nodes)
- Paving Type 3a – Heritage building frontages

LEGEND

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|--|--------------------|--|----------------------|--|--|--|------------------------------|
| | EXISTING TREE | | EXISTING KERB | | DOUBLE CATCHPIT | | NEW FOOTPATH PAVEMENT |
| | NEW TREE | | EXISTING AWNING | | BIKE RACK | | NEW ROAD SURFACE |
| | GARDEN BED | | PROPERTY BOUNDARY | | BIN | | DRIVEWAY |
| | PERMEABLE PAVEMENT | | TACTILES | | NEW SMART STREET LIGHT POLE WITH LED LUMINAIRE | | RAISED THRESHOLD PAVEMENT |
| | | | KERB RAMP | | FAUX HERITAGE LIGHTS RETAINED | | UPGRADED PEDESTRIAN CROSSING |
| | | | BENCH | | PUBLIC ART OPPORTUNITIES | | |
| | | | UPGRADED BUS SHELTER | | | | |

70% Design Overview

O'Connell Street - PLAN 4 of 5



PAVING LEGEND

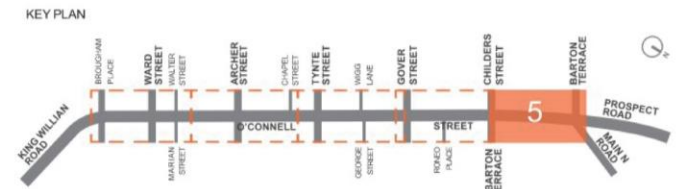
- Paving Type 1 – Primary Paving
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LEGEND

- | | | | | | | | |
|--|--------------------|--|----------------------|--|--|--|------------------------------|
| | EXISTING TREE | | EXISTING KERB | | DOUBLE CATCHPIT | | NEW FOOTPATH PAVEMENT |
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| | | | BENCH | | PUBLIC ART OPPORTUNITIES | | |
| | | | UPGRADED BUS SHELTER | | | | |

70% Design Overview

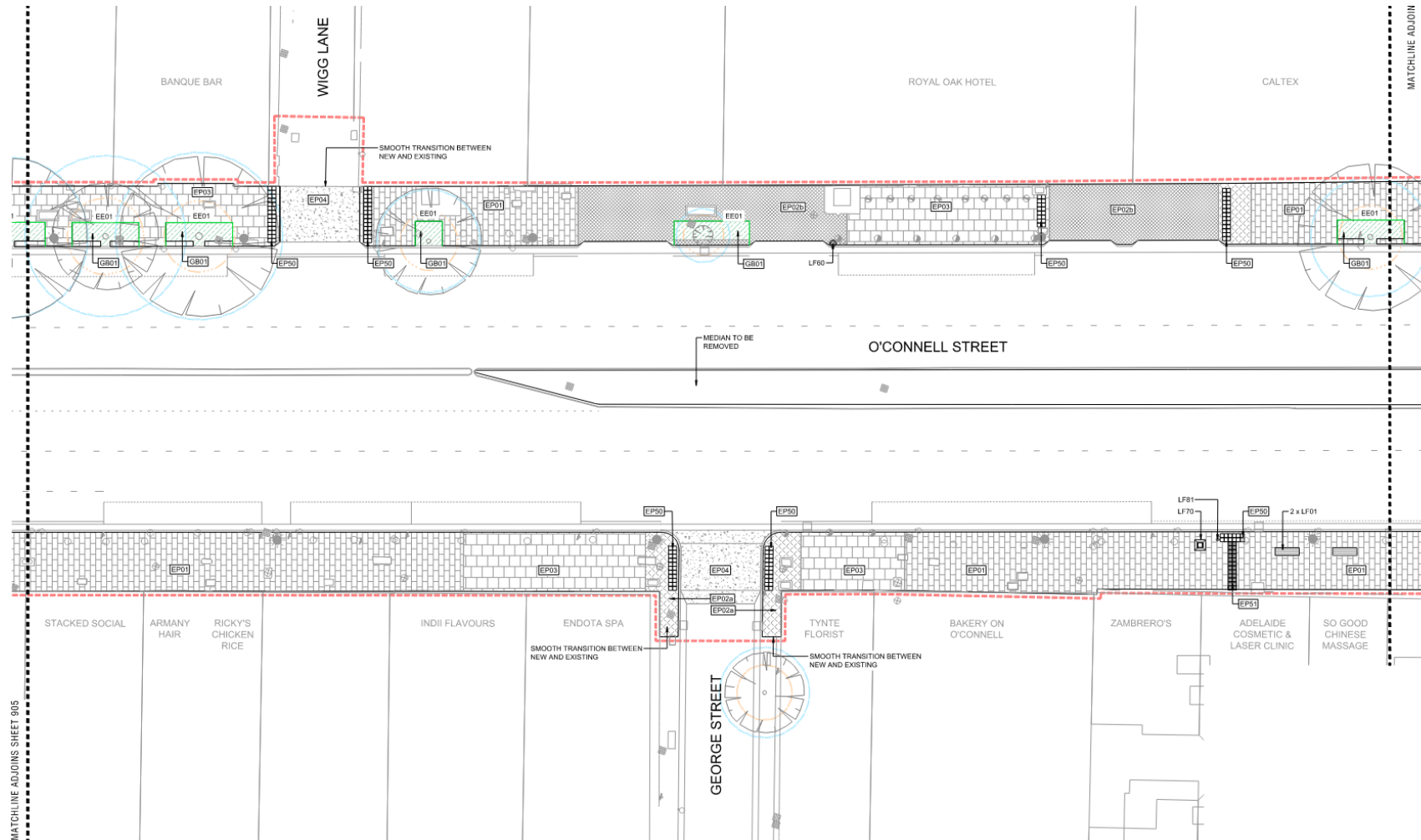
O'Connell Street - PLAN 5 of 5



Main Streets Revitalisation – O’Connell Street

70% Design Overview Package

Detailed Design (Excerpt)



Main Streets Revitalisation – O’Connell Street

70% Design Overview Package



Existing

Page 80

Design

Artist’s Impression of
streetscape treatment
(looking south)



Main Streets Revitalisation – O’Connell Street **70% Design Overview Package**



Existing

Page 81



Design

Artist’s Impression of
streetscape treatment
(looking north)

Main Streets Revitalisation – O’Connell Street 70% Design Overview Package



Existing

Page 82



Design

Artist’s Impression
of raised threshold
at side street

Capital Works

August Update

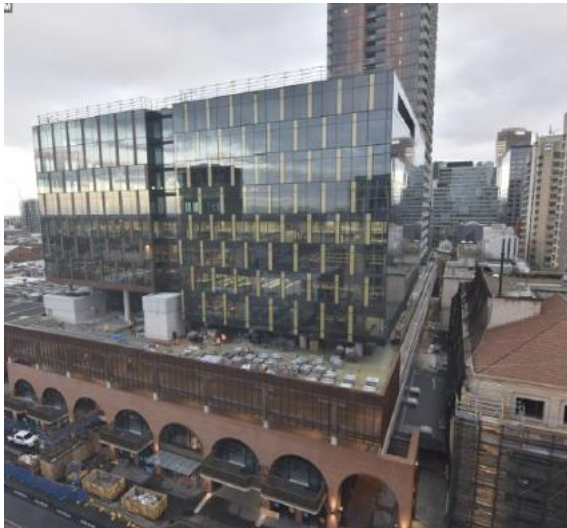
Infrastructure & Public Works Committee

This report provides an overview of Capital Projects either complete or progressing for the month of August 2026.



Central Market Arcade Redevelopment

New/Upgrade



The Adelaide Central Market Arcade redevelopment continues to make strong progress, with approximately 300 personnel working on site.

Both the north and south towers are now structurally complete, with façade works finished. Internal fit-out works are continuing throughout the south tower and podium, and up to Level 37 of the north tower.

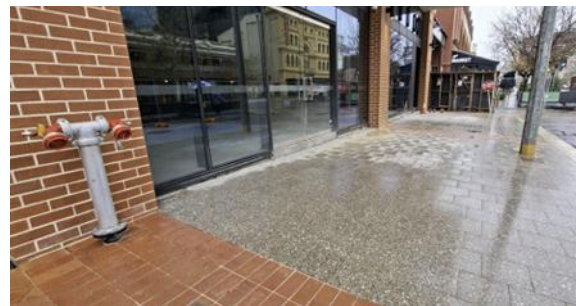
The project is reaching substantial completion with elements associated with the penthouses, sally port, building interface (including fire interconnections) and defects remaining to be rectified.

Evaporative plant works within the existing Market UPark with major plant and equipment

installed via a mobile crane from Gouger Street.

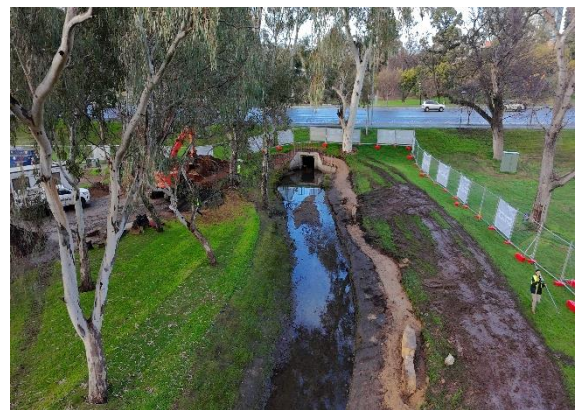
Footpath works along Gouger Street and Grote Street close to completion helping shape a more welcoming and attractive public realm around the Market precinct.

As the project progresses, these improvements will support a more connected and vibrant city destination for residents, visitors and businesses.



Botanic Creek Rehabilitation

New/Upgrade



Construction of the Botanic Creek rehabilitation is progressing across the Adelaide Park Lands, with works underway to improve the condition, water quality and environmental health of Botanic Creek.

The project is rehabilitating sections of Botanic Creek across the Adelaide Park Lands, with works focused on improving the condition and resilience of the watercourse, reducing erosion and supporting improved water quality and environmental outcomes.

Works will help slow and better manage stormwater flows, reduce erosion and improve the quality of water moving through the catchment before it reaches the River Torrens / Karrawirra Pari.



Construction commenced in July and is progressing well, with the current stage remaining on track for completion by the end of September. Works are being carefully coordinated around winter weather conditions and the Park Lands events calendar to minimise impacts on park users and scheduled events.



Once complete, the rehabilitation will create a healthier and more resilient creek environment, with improved aquatic and native vegetation, stabilised creek banks and enhanced habitat and biodiversity. Renewed paths and pedestrian infrastructure will also make it safer and more enjoyable for people to move through and experience this part of the Park Lands.



Golden Wattle Park / Mirnu Wirra (Park 21 West) Community Sports Building Redevelopment

New/Upgrade

The redevelopment of the community sports building at Golden Wattle Park / Mirnu Wirra (Park 21 West) is progressing, with the project set to deliver a modern, fit-for-purpose facility that better supports sporting clubs and the wider community.



The existing building has reached the end of its useful life and will be replaced with a contemporary community sports facility based on the concept design endorsed by Council in December 2024. The new building will provide improved facilities for sporting and recreational activities and create a more

functional, accessible and welcoming space for people using the Park Lands.



The redevelopment is supported by a \$1.5 million grant from the Office for Recreation, Sport and Racing (ORSR), contributing to the delivery of the new community sports facility at Golden Wattle Park / Mirnu Wirra (Park 21 West).



The project is now progressing through delivery, building on the detailed design and planning undertaken to ensure the new facility responds to the needs of sporting groups while respecting its important Park Lands setting.



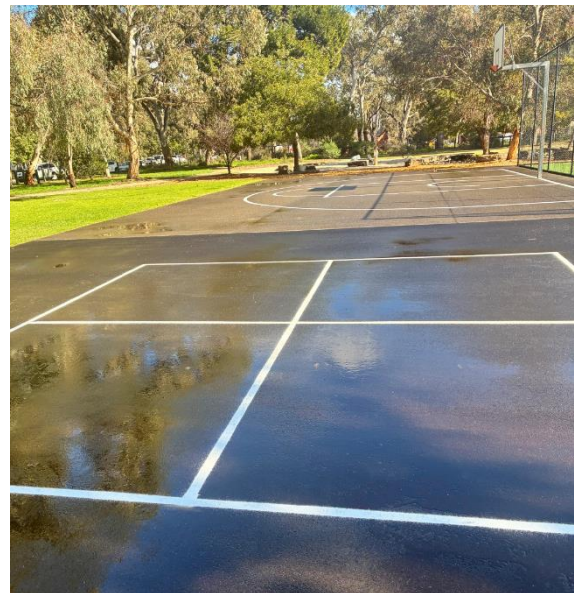
Once complete, the redevelopment will replace ageing infrastructure with a high-

quality community facility, supporting greater participation in sport and recreation and ensuring Golden Wattle Park / Mirnu Wirra continues to provide welcoming and functional spaces for the community.

Bundey's Paddock / Tidlangga (Park 9) Basketball Court Resurfacing

Renewal

The basketball court renewal in Park 9 has been completed, providing a safer, refreshed and more versatile recreation space for the community to enjoy.



The project involved removing and replacing the ageing asphalt surface, applying a new protective pavement coating and introducing updated court line marking within the existing footprint. The new layout has been designed to expand opportunities for different activities, making better use of the existing space and encouraging a broader range of recreational use.



Additional care was taken during construction to manage the impacts of wet weather and ensure the quality and durability of the finished surface.



The renewed court provides an improved playing surface, reduces ongoing maintenance requirements and creates a more inviting space for informal sport and recreation, supporting greater community use and enjoyment of the Adelaide Park Lands.



Victoria Square / Tarntanyangga Footpath Renewal

Renewal

Works have commenced on the renewal of asphalt footpaths across the southwest, southeast and northeast quadrants of Victoria Square / Tarntanyangga, improving the condition, safety and accessibility of pedestrian connections through one of Adelaide's most prominent public spaces.



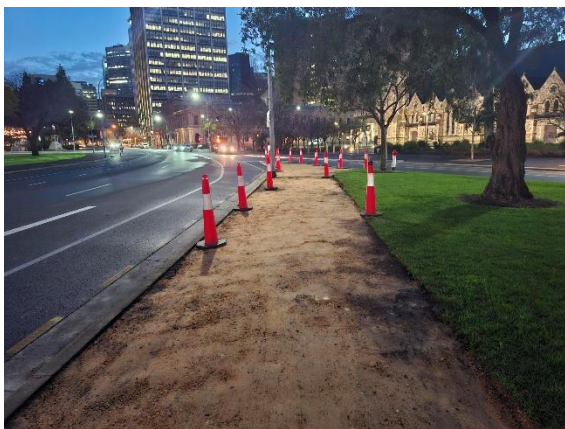
The project will replace ageing footpath surfaces to provide safer, smoother and more comfortable routes for the many residents, workers and visitors who move through the Square each day. Construction methods and material selections have also considered opportunities to reduce embodied carbon and improve the long-term performance of the renewed paths.



The project has also explored opportunities for additional street trees and water-sensitive urban design features, supporting broader efforts to increase shade, urban greening and climate resilience within the city.



Once complete, the renewed footpaths will improve pedestrian safety and accessibility, extend the life of this important infrastructure and reduce ongoing maintenance requirements.



The project highlights Council's investment in maintaining and enhancing Victoria Square / Tarntanyangga, improving this important civic space for the thousands of people who use and visit the city centre each day.

Glen Osmond Road Crossing

New/Upgrade

Construction has commenced on a new raised signalised pedestrian and cyclist crossing on Glen Osmond Road, improving safety and connectivity along the Adelaide Park Lands Trail and Belair-City Bikeway.



The new pedestrian and cyclist-activated crossing will provide a safer and more accessible way for people to cross Glen Osmond Road, with new traffic signals, lighting and associated road and civil works. The raised design will help slow approaching vehicles, improve visibility and provide greater protection for people walking and cycling across this busy road.

Glen Osmond Road forms an important gateway into the city but also intersects with a key walking and cycling route through the Adelaide Park Lands. The new crossing will address this point of conflict by providing a dedicated and controlled connection across the road, improving continuity of the Park Lands Trail and making journeys safer and easier for people of all ages and abilities.



The project will strengthen connections between the city, Park Lands and inner southern suburbs, supporting people travelling between Parkside, Unley and the city by foot or bicycle. It will also complement recent improvements delivered along the Glen Osmond Road corridor, contributing to a safer and better-connected network for active travel.

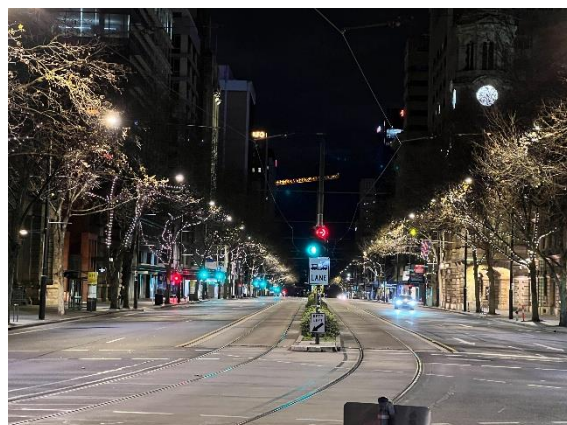


With construction now underway, the project represents another important step in improving how people move to, from and through the Adelaide Park Lands. Supported by the Australian Government road safety funding, the new crossing will deliver a lasting safety improvement at a key location while encouraging more accessible and connected walking and cycling journeys.

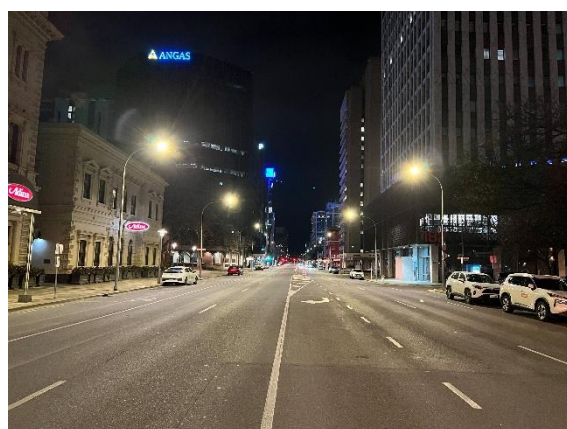
City-wide LED Street Lighting Renewals

Renewal

Council has completed a significant program of LED street lighting renewals across six key city locations, replacing ageing street lights with modern, energy-efficient LED technology.



Renewals were delivered along **Kermode Street, Glover Avenue, Unley Road, Flinders Street, King William Street and Frome Street**, following detailed design completed in the previous financial year. The new LED luminaires provide improved lighting quality and reliability while reducing energy consumption and ongoing maintenance requirements.





To minimise disruption to residents, businesses and people travelling through the city, installation works were undertaken at night when traffic volumes were lower. The new lighting has been designed to meet Council's current public lighting standards while providing consistent lighting across streets, footpaths and intersections.



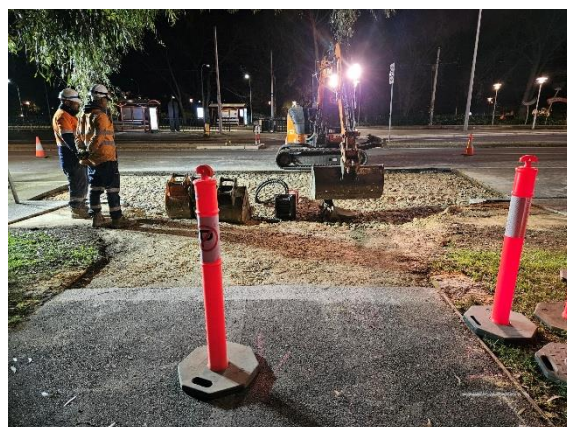
The completed renewals will reduce electricity use and associated operating costs, improve the condition and performance of Council's public lighting network and provide clearer, more reliable lighting for people walking, cycling and driving at night.

Delivered as part of Council's City Deal commitment, the program represents an important investment in modernising city infrastructure, reducing energy consumption and creating safer, more efficient and better-lit streets for the community.

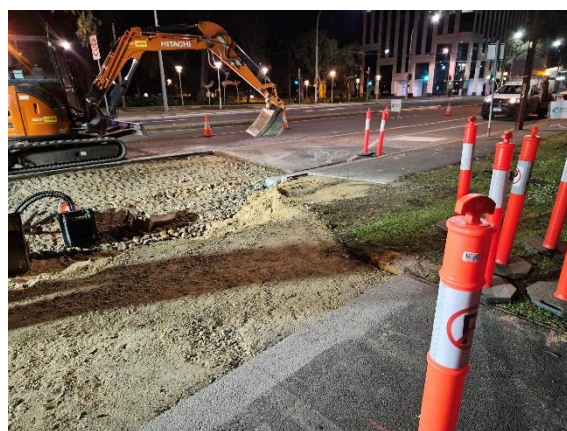
Peacock Road Cycle Route

New/Upgrade

Construction has commenced on a new protected cycleway along Peacock Road, delivering a safer and better-connected cycling route between South Terrace, the Adelaide Park Lands and the city's wider cycling network.



Peacock Road is one of the busiest commuter cycling routes into and out of the city and provides an important connection to the Mike Turtur Bikeway and cycling routes through the Park Lands. The project will upgrade the existing painted bicycle lanes with quick-build protected lanes, using flexible separator posts to provide greater separation between people cycling and moving vehicles.



The improvements will provide a safer and more comfortable route for people of different ages and cycling abilities, particularly those

who may not feel confident using the existing on-road painted lanes. By improving this key connection, the project will make cycling a more practical option for travelling to the city, accessing the Park Lands and connecting with surrounding cycling networks.



The new cycleway will also complement planned cycling improvements in the City of Unley, strengthening connections between Adelaide and the inner southern suburbs and supporting a more continuous cycling network.

Supported by \$500,000 through the Australian Government's National Road Safety Program, the project will deliver safer and more accessible active transport infrastructure, providing more choice in how people travel to and from the city while helping reduce congestion and encouraging healthy, sustainable transport.

Advice of the Kadaltilla / Adelaide Park Lands Authority - 17 September 2026

Strategic Alignment - Our Corporation

Public

Tuesday, 22 September 2026
Council

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

This report presents the advice from Kadaltilla in response to Board deliberations at its Special meeting held on 17 September 2026 on the following matters:

- EXT PRES - Adelaide Circuit Redevelopment Project Consultation
- Adelaide Circuit Redevelopment Project Consultation

RECOMMENDATION

THAT COUNCIL

1. Notes that Kadaltilla /Adelaide Park Lands Authority met on 17 September 2026.
2. Notes the advice of the Kadaltilla / Adelaide Park Lands Authority from the Special meeting of the Board held on 17 September 2026, contained in Item 15 on the Agenda for the meeting of the Council held on 22 September 2026 in relation to:
 - 2.1. Adelaide Circuit Redevelopment Project Consultation

DISCUSSION

1. Kadaltilla met on 17 September 2026, deliberating on the following matters:

- 1.1. EXT PRES - Adelaide Circuit Redevelopment Project Consultation
- 1.2. Adelaide Circuit Redevelopment Project Consultation

The Agenda for the Kadaltilla Board meeting can be viewed [here](#).

2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.
3. Kadaltilla resolved to advise Council as follows in relation to:

- 3.1. Item 3.2 - Adelaide Circuit Redevelopment Project Consultation

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL AND THE STATE GOVERNMENT:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Notes the Declaration of the proposed Declared Area and Prescribed Works Period for the purpose of conducting the Adelaide Circuit Redevelopment Project consultation as contained in this report and Attachment B to Item 3.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 17 September 2026.
2. Notes the Declared Area for the Adelaide Circuit Redevelopment Project as contained in Attachment A to Item 3.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 17 September 2026.
3. Authorises the Presiding Member of Kadaltilla / Adelaide Park Lands Authority to write to the Chief Operating Officer, Department of Premier and Cabinet, the Presiding Member / Chief Executive of the South Australian Motor Sport Board, and the Minister for Planning on behalf of Kadaltilla with its feedback on the Adelaide Circuit Redevelopment Project consultation as follows:
 - 3.1. Supports Adelaide's role as a major events city and recognises the significant economic, visitor and strategic benefits that the MotoGP™ Grand Prix of Australia can deliver for South Australia, while making clear that support for the event does not diminish the statutory and public importance of the Adelaide Park Lands.
 - 3.2. Recommends that Council require the permanent and temporary footprint of the Adelaide Circuit Redevelopment Project, including the circuit, runoff, safety infrastructure, drainage, services, construction areas, access, laydown and event infrastructure, to be limited to the minimum reasonably necessary and to maintain Adelaide's capacity to accommodate diverse arts, cultural, sporting, recreational and community events.
 - 3.3. Recommends that Council require the State Government and South Australian Motor Sport Board to provide Council with sufficiently detailed plans and a project critical path identifying the permanent and temporary footprint, occupation periods, environmental and heritage impacts, public access and transport impacts, remediation obligations and all material decision points requiring Council input before decisions are made.
 - 3.4. Recommends that Council require the Adelaide Circuit Redevelopment Project to avoid permanent or temporary impacts on significant trees, remnant vegetation, biodiversity, wetlands, heritage assets and environmentally sensitive areas, including the Butterfly Conservation Zone, Revegetation Conservation Zones, Buffer Conservation Zones and identified areas of high conservation value.
 - 3.5. Recommends that Council require an independent ongoing ecological monitoring and assessment program to be established before construction and continue through construction, events, bump-out, reinstatement and subsequent event cycles, with publicly reported baseline data, cumulative impact assessment and measurable ecological thresholds and triggers requiring intervention, additional mitigation, rehabilitation or changes to event practices where ecological condition is adversely affected.
 - 3.6. Recommends that Council require public access and use of the Adelaide Park Lands to remain the default during construction and event periods, with closures and restrictions limited to the minimum area and shortest period reasonably necessary and with pedestrian, cycling and transport alternatives provided wherever disruption cannot reasonably be avoided.

- 3.7. Recommends that Council require the State Government and South Australian Motor Sport Board to fully fund and undertake the timely remediation, reinstatement and repair of Adelaide Park Lands, infrastructure, vegetation, pathways and facilities affected by construction or motorsport activities, including appropriate financial assurance where there is a material risk of significant damage or remediation costs.
- 3.8. Recommends that Council require the State Government and South Australian Motor Sport Board to demonstrate how the Victoria Park / Pakapakanthi Remnant Vegetation Management Plan, Adelaide Park Lands Management Strategy, biodiversity objectives and relevant conservation management plans will be protected and implemented throughout construction, events and remediation, with appropriately qualified independent ecological experts and Traditional Owners involved in establishing and reviewing environmental protection measures.
- 3.9. Recommends that Council require the State Government to agree and fund a Community Benefits Plan delivering enduring, publicly accessible benefits additional to infrastructure required solely for the circuit, including appropriate Adelaide Park Lands Master Plan outcomes, improved paths and facilities, biodiversity and understorey enhancement, interpretation and storytelling, and community spaces and infrastructure.
- 3.10. Recommends that Council require the State Government and South Australian Motor Sport Board to publicly report to Council and the community on environmental impacts, Park Lands occupation, public access, transport disruption, remediation and delivery of the Community Benefits Plan, including clear responsibility, timeframes and funding for rectification of any identified impacts.
- 3.11. Recommends that Council seeks that the associated whole-of-life costs and responsibilities from new and upgraded assets associated with the Adelaide Circuit Redevelopment Project be appropriately identified, funded and agreed as part of the project arrangements, noting that these costs are not currently provided for in Council's Long Term Financial Plan or operational budgets.
- 3.12. Recommends the State Government and SAMSB brief Kadaltilla on the outcomes of its self-referral to the Federal Government under the EPBC Act and its response to the self referral process, including mitigation of impacts on the National Heritage Values and the National Heritage Management Plan for the Adelaide Park Lands and City Layout.
- 3.13. Recommends Kadaltilla works with the State Government and City of Adelaide and SAMSB to update the Adelaide Park Lands Management Strategy, and impacted Community Land Management Plans for affected parks including a long-term plan of no less than ten (10) years including;
 - mechanisms for investment in environmental, heritage, cultural and social outcomes
 - a long-term environmental and cultural monitoring plan associated with motorsport remediation
 - assessment of ecological value and offsets
 - investment approach should consider use of the Adelaide Park Lands Fund.
- 3.14. Recommends the State Government prepare an updated Management Agreement and Management Plan for the Grey Box Woodlands and Derived Native Grassland, forming part of KBA 1 in Victoria Park / Pakapakanthi (Park 16), including climate impacts.
- 3.15. Recommends the State Government and SAMSB prepare a stormwater investment package to deliver water quality improvements and approach to managing gross pollutants and discharge to waterways and the River Torrens / Karrawirra Pari.
- 3.16. Recommends to Council and the State Government that a formal project agreement is entered into to clarify project governance, roles and responsibilities and reporting routines to Council and Kadaltilla.
- 3.17. Recommends to State Government that the circuit layout prioritises the butterfly conservation zone and gives consideration to the historic olive grove and provides rationale for these decisions.
4. Seeks a briefing from the Government of South Australia on the \$15 million Adelaide Park Lands Nature Positive Package at its earliest convenience, noting the next scheduled meeting of the Kadaltilla / Adelaide Park Lands Authority is Thursday, 24 September 2026.

5. Recommends that Council provide Kadaltilla with a report summarising the impacts of the SAMSB Moto GP proposal on the APLMS 'Towards 2036' objectives, and its alignment or otherwise.
6. Notes that Kadaltilla / Adelaide Park Lands Authority's advice will be presented to the Special City Community and Culture Committee on Tuesday 22 September 2026.

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL AND THE STATE GOVERNMENT:

That the Kadaltilla / Adelaide Park Lands Authority:

1. *Notes the Declaration of the proposed Declared Area and Prescribed Works Period for the purpose of conducting the Adelaide Circuit Redevelopment Project consultation as contained in this report and Attachment B to Item 3.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 17 September 2026.*
2. *Notes the Declared Area for the Adelaide Circuit Redevelopment Project as contained in Attachment A to Item 3.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 17 September 2026.*
3. *Authorises the Presiding Member of Kadaltilla / Adelaide Park Lands Authority to write to the Chief Operating Officer, Department of Premier and Cabinet, the Presiding Member / Chief Executive of the South Australian Motor Sport Board, and the Minister for Planning on behalf of Kadaltilla with its feedback on the Adelaide Circuit Redevelopment Project consultation as follows:*
 - 3.1. *Supports Adelaide's role as a major events city and recognises the significant economic, visitor and strategic benefits that the MotoGP™ Grand Prix of Australia can deliver for South Australia, while making clear that support for the event does not diminish the statutory and public importance of the Adelaide Park Lands.*
 - 3.2. *Recommends that Council require the permanent and temporary footprint of the Adelaide Circuit Redevelopment Project, including the circuit, runoff, safety infrastructure, drainage, services, construction areas, access, laydown and event infrastructure, to be limited to the minimum reasonably necessary and to maintain Adelaide's capacity to accommodate diverse arts, cultural, sporting, recreational and community events.*
 - 3.3. *Recommends that Council require the State Government and South Australian Motor Sport Board to provide Council with sufficiently detailed plans and a project critical path identifying the permanent and temporary footprint, occupation periods, environmental and heritage impacts, public access and transport impacts, remediation obligations and all material decision points requiring Council input before decisions are made.*
 - 3.4. *Recommends that Council require the Adelaide Circuit Redevelopment Project to avoid permanent or temporary impacts on significant trees, remnant vegetation, biodiversity, wetlands, heritage assets and environmentally sensitive areas, including the Butterfly Conservation Zone, Revegetation Conservation Zones, Buffer Conservation Zones and identified areas of high conservation value.*
 - 3.5. *Recommends that Council require an independent ecological monitoring and assessment program to be established before construction and continue through construction, events, bump-out, reinstatement and subsequent event cycles, with publicly reported baseline data, cumulative impact assessment and measurable ecological thresholds and triggers requiring intervention, additional mitigation, rehabilitation or changes to event practices where ecological condition is adversely affected.*
 - 3.6. *Recommends that Council require public access and use of the Adelaide Park Lands to remain the default during construction and event periods, with closures and restrictions limited to the minimum area and shortest period reasonably necessary and with pedestrian, cycling and transport alternatives provided wherever disruption cannot reasonably be avoided.*
 - 3.7. *Recommends that Council require the State Government and South Australian Motor Sport Board to fully fund and undertake the timely remediation, reinstatement and repair of Adelaide Park Lands, infrastructure, vegetation, pathways and facilities affected by construction or motorsport activities, including appropriate financial assurance where there is a material risk of significant damage or remediation costs.*
 - 3.8. *Recommends that Council require the State Government and South Australian Motor Sport Board to demonstrate how the Victoria Park / Pakapakanthi Remnant Vegetation Management*

Plan, Adelaide Park Lands Management Strategy, biodiversity objectives and relevant conservation management plans will be protected and implemented throughout construction, events and remediation, with appropriately qualified independent ecological experts and Traditional Owners involved in establishing and reviewing environmental protection measures.

- 3.9. *Recommends that Council require the State Government to agree and fund a Community Benefits Plan delivering enduring, publicly accessible benefits additional to infrastructure required solely for the circuit, including appropriate Adelaide Park Lands Master Plan outcomes, improved paths and facilities, biodiversity and understorey enhancement, interpretation and storytelling, and community spaces and infrastructure.*
- 3.10. *Recommends that Council require the State Government and South Australian Motor Sport Board to publicly report to Council and the community on environmental impacts, Park Lands occupation, public access, transport disruption, remediation and delivery of the Community Benefits Plan, including clear responsibility, timeframes and funding for rectification of any identified impacts.*
- 3.11. *Recommends that Council seeks that the associated whole-of-life costs and responsibilities from new and upgraded assets associated with the Adelaide Circuit Redevelopment Project be appropriately identified, funded and agreed as part of the project arrangements, noting that these costs are not currently provided for in Council's Long Term Financial Plan or operational budgets.*
4. *Seeks a briefing from the Government of South Australia on the \$15 million Adelaide Park Lands Nature Positive Package at its earliest convenience, noting the next scheduled meeting of the Kadaltilla / Adelaide Park Lands Authority is Thursday, 24 September 2026.*
5. *Notes that Kadaltilla / Adelaide Park Lands Authority's advice will be presented to the Special City Community and Culture Committee on Tuesday 22 September 2026.*

DATA AND SUPPORTING INFORMATION

Link 1 - [Agenda for Kadaltilla / Adelaide Park Lands Authority on Thursday, 17th September, 2026, 4.30 pm - City of Adelaide](#)

ATTACHMENTS

Nil

- END OF REPORT -

Support for People Sleeping Rough During Extreme Weather (Code Red)

Strategic Alignment - Our Community
Public

Program Contact:
Sarah Gilmour, Associate
Director Park Lands, Policy &
Sustainability

Approving Officer:
Ilia Houridis, Director City
Shaping

EXECUTIVE SUMMARY

The purpose of this report is to respond to Council's decision on 23 June 2026 asking the Administration to prepare a report by September 2026, on 'ways in which the City of Adelaide could support rough sleepers when Code Red Tier 2 emergencies are called in the summer of 2026/27'.

The report follows Council's consideration of assistance to people sleeping rough during extreme winter weather. As previously reported to Council, the State Government is responsible for the provision of social housing and homelessness services in South Australia.

The Rough Sleeper Extreme Weather Response is led by the Department of Human Services and was reviewed in 2025/26. Further background information was presented to the City Planning, Development and Business Affairs Committee on 7 April 2026 ([Link 1](#)), including information on supporting opportunities and measures.

This report provides further advice on the opportunities and measures which could be explored and/or implemented by the City of Adelaide and proposes:

- Expansion of care packages provided through the libraries (subject to budget reallocation).
- Development of an Extreme Weather Response Protocol for the City of Adelaide.
- Promotion of the City of Adelaide Cool Wayfinding tool.
- Continued advocacy to the State Government for permanent supportive housing and transitional accommodation as the primary and long-term response to homelessness and people sleeping rough.

The City of Adelaide's Homelessness Strategy – Everyone's Business, recognises the importance of public toilets, drinking water, charging points and places of shelter across a range of key city locations. New and upgrade infrastructure could be considered as part of existing City of Adelaide projects, subject to budget review processes, including public toilets, drinking fountains, public BBQs, bench seats, picnic shelters, public bins, and tree canopy.

RECOMMENDATION

THAT COUNCIL

1. Notes the State Government is responsible for social housing and homelessness services.
2. Approves the following actions by the City of Adelaide to support the safety and wellbeing of people sleeping rough during the summer of 2026/27:
 - 2.1. Expansion of care packages provided through the libraries to also include a hat, sunscreen, reusable water bottle, electrolyte sachets, muesli bars, instant cool pack and cooling neck scarf (subject to 2026/27 budget review process).
 - 2.2. Development of an Extreme Weather Response Protocol for the City of Adelaide.
3. Notes the following actions by the City of Adelaide to support people sleeping rough:
 - 3.1. Promotion of the City of Adelaide Cool Wayfinding Tool.
 - 3.2. Continued advocacy to the State Government for permanent supportive housing and transitional accommodation as the primary response to homelessness and people sleeping rough.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	Strategic Alignment – Our Community Our Objective is to: Support our communities to thrive Key Action: Work with partners to identify new and innovative ways to reduce rough sleeping and homelessness.
Policy	The City of Adelaide's Homelessness Strategy – Everyone's Business, includes a bold move in relation to Emergency Shelter which states: • <i>City of Adelaide managed public amenities including public toilets, drinking water, charging points and places of shelter are available to the public 24 hours a day, seven days a week and located across a range of key city locations.</i> • <i>In partnership with the South Australian Homelessness Alliance, investigate whether the City of Adelaide community infrastructure is made available in response to extreme heat and cold weather such as State Government announcements of Code Red and Code Blue.</i>
Consultation	Administration has engaged with the following agencies and organisations to inform this report: • Department of Human Services (DHS) • Baptist Care SA (WestCare) • Hutt Street Centre • SA Housing Trust • Independent Community Homelessness Advisory Group (ICHAG) chaired by the Adelaide Day Centre • Services to Youth Council.
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	The following opportunities could be considered: • Expansion of care packages provided through the libraries. • Consideration of extending and/or adjusting the opening hours for libraries and community centres, subject to the outcomes of the current libraries review. • Development of an Extreme Weather Response Protocol for the City of Adelaide. • New and upgrade infrastructure through projects such as public toilets, public drinking fountains, public BBQs, bench seats, picnic shelters, public bins, and tree canopy.
26/27 Budget Allocation	Not as a result of this report
Proposed 27/28 Budget Allocation	Identification of priority locations for additional supporting public infrastructure in the city and Adelaide Park Lands and preparation of supporting budget bids for consideration through the 2027/28 Annual Business Plan and Budget.
Life of Project, Service, Initiative or (Expectancy of) Asset	Subject to a service change approval within the 2027/28 Annual Business Plan and Budget process, the expansion of the care packages for summer and winter could be provided on an ongoing basis.
26/27 Budget Reconsideration (if applicable)	An allocation of \$2,500 to expand the care packages for summer of 2026/27 could be reallocated from within existing operational budgets.
Ongoing Costs (eg maintenance cost)	To be reviewed for 2027/28 Annual Business Plan and Budget process.
Other Funding Sources	Not as a result of this report

DISCUSSION

Purpose

1. The purpose of this report is to respond to Council's decision of 23 June 2026 seeking a report by the end of September 2026, 'on ways in which the City of Adelaide could support rough sleepers when Code Red Tier 2 emergencies are called in the summer of 2026/27'.

Background

2. On 10 March 2026 Council requested a report to 'assist the Council in ensuring that no rough sleeper in the City of Adelaide seeking safety from extreme weather will be denied shelter in the winter of 2026'.
3. The report was presented to the City Planning, Development and Business Affairs Committee on 7 April 2026 ([Link 1](#)), and included information and recommendations on opportunities and measures which could be explored and/or implemented, by the City of Adelaide.
4. Further background information was presented to Council on 28 April 2026 and 23 June 2026.
5. This report outlines revised opportunities and measures that the City of Adelaide could explore and/or implement to support people sleeping rough during Code Red Tier 2 emergencies in the summer of 2026/27.

State Government responsibilities

6. The State Government is responsible for homelessness services which are primarily delivered through an Alliance model. The City of Adelaide is within the geographic area covered by the Toward Home Alliance, which services the Adelaide CBD, North Adelaide, inner and outer southern metro area and the Adelaide Hills.
7. The State Government is responsible for social housing which encompasses both community housing and public housing. The City of Adelaide is proactively participating in advocacy to increase permanent supportive and transitional housing options for people in the CBD and North Adelaide.
8. The Rough Sleeper Extreme Weather Response is led by the Department of Human Services (DHS) and was reviewed in 2025/26. Administration participated in the review as a member of the project Steering Committee. The outcomes of the review were released in July 2026 ([Link 2](#)). Key findings from the review include:
 - 8.1. People sleeping rough are at a greater health risk compared to the general population in severe-to-extreme weather.
 - 8.2. Current activation thresholds are not consistently aligned to the health risks of people sleeping rough and require some adjustment.
 - 8.3. Climate change is increasing the frequency and severity of extreme weather events.
 - 8.4. A more proactive, coordinated and risk-informed statewide response is required.
9. The Rough Sleeper Extreme Weather Response review recommends four priority reforms, as follows:
 - 9.1. Strengthen a dedicated statewide team to oversee and coordinate the response.
 - 9.2. Introduce a simpler and more risk-informed activation model.
 - 9.3. Improve communication and planning before each extreme weather season.
 - 9.4. Strengthening local place-based coordination and integration across the homelessness system.
10. The DHS is in the process of convening an implementation group to deliver program reforms, including important changes ahead of the Code Red season 2026 including:
 - 10.1. Aligning activation thresholds to health risks, climate risks and the needs of people sleeping rough.
 - 10.2. Simplifying activations including improving communication for people sleeping rough, and the services that support them.
 - 10.3. Strengthen place-based responses for during extreme weather conditions, including support for pre-season preparations.

City of Adelaide opportunities and measures

11. This report provides further advice on the opportunities and measures which could be explored and/or implemented by the City of Adelaide under the following headings:
 - 11.1. Libraries and community centres

- 11.2. Community buildings in the Adelaide Park Lands
- 11.3. Extreme Weather Response Protocol
- 11.4. Cool Wayfinding Tool
- 11.5. Advocacy to the State Government on Homelessness
- 11.6. New and upgrade public infrastructure.

Libraries and community centres

- 12. The City of Adelaide could improve access to safe, climate-controlled daytime spaces that provide relief and respite during periods of extreme heat or severe weather, including through extending and/or adjusting operating hours of libraries and community centres as places of refuge, comfort, and support, subject to the outcomes of the current library and community centre delivery model review.
- 13. During winter 2026, expanded care packages were trialled in the City of Adelaide's library facilities. These packages were available to people sleeping rough and included tea, coffee and sugar sachets, cup-of-soup packets, gloves, socks, a beanie, a rain poncho, and hand and toe warmers.
- 14. Feedback received from the Community Connections Officers in libraries indicate that the care packages have been well received and are valued by customers.
- 15. Further expansion of the care packages for summer could be instituted, and communicated, to include a hat, sunscreen, reusable water bottle, electrolyte sachets, muesli bars, instant cold pack, and cooling neck scarf.

Community buildings in the Adelaide Park Lands

- 16. Administration proposes engaging with community groups and sports clubs who may consider providing access to community buildings in the Adelaide Park Lands as places of refuge during extreme heat or severe weather events through the implementation of the Community Wellbeing Strategy and 2026/27 Implementation Plan.
- 17. In this context, the use of existing community buildings during the day would still need careful planning, clear protocols, and an assessment of the resourcing required to support the safety and wellbeing of the community, support workers and volunteers.

Extreme Weather Response Protocol

- 18. Improve community preparedness, awareness and communication of the extreme weather response across stakeholders via the development of a City of Adelaide Extreme Weather Response Protocol for people sleeping rough in partnership with DHS, Toward Home Alliance and other partners.

Cool Wayfinding Tool

- 19. Promote the City of Adelaide's Cool Wayfinding Tool ([Link 3](#)) which is an online map to assist people in finding the most comfortable walking routes in the city on hot summer days, including information on public drinking fountains and bench seat locations.

Advocacy to the State Government on Homelessness

- 20. The City of Adelaide has a proactive advocacy agenda in support of its Homelessness Strategy and Housing Strategy, including:
 - 20.1. On 24 February 2026, Council resolved to advocate to the State Government for an increased homelessness response ([Link 4](#)).
 - 20.2. On 27 February 2026, Administration raised Council's decision at a meeting of the Specialist Homelessness Services and Department of Human Services administrative update which discussed the State Government's Homelessness Services Review.
 - 20.3. On 22 April 2026, the Lord Mayor sent a letter ([Link 5](#)) to the Premier of South Australia, with the Minister for Housing and Urban Development and Minister for Human Services copied, responding to each of the seven requests in the Council resolution.
 - 20.4. On 14 July 2026, Council resolved for the Lord Mayor to write to the State Government on behalf of Council requesting urgent support for a coordinated response to homelessness and rough sleeping in the City of Adelaide ([Link 6](#)).
 - 20.5. On 6 August 2026, the Lord Mayor's Homelessness Roundtable – 'Action to End Rough Sleeping' was held with senior State Government leaders from the Department of Human Services, the Department of Corrections, the Department of Health and Wellbeing, and the South Australian Housing Trust

focused on joined-up approaches towards ending rough sleeping. Key outcomes of the Homelessness Roundtable are provided in [Link 7](#).

- 20.6. In September 2026, the Lord Mayor sent a letter ([Link 8](#)) to the State Government responding to each of the six requests in the Council resolution on 14 July 2026.

New and upgrade public infrastructure

21. The City of Adelaide's Homelessness Strategy – Everyone's Business, recognises the importance of public toilets, drinking water, charging points and places of shelter across a range of key city locations.
22. Additional supporting public infrastructure could be considered from 2027/28 through the Annual Business Plan and Budget process such as:
 - 22.1. Expanding the network and availability of accessible 24/7 public toilets in line with the City of Adelaide Homelessness Strategy and Public Toilet Assessment and prioritised through Community Facilities and Asset Management planning.
 - 22.2. Investigating options to provide additional public drinking fountains, bench seats, picnic shelters, public BBQ facilities, and public bins.
 - 22.3. Increasing the provision of tree canopy across the city and Adelaide Park Lands in line with the City of Adelaide Strategic Plan 2024-2028, Integrated Climate Strategy 2030 and Greening programs.
 - 22.4. Investigating options to provide showers and lockers as outlined in the City of Adelaide's Homelessness Strategy and Community Facilities investigations.
 - 22.5. Investigating public misting/fogging infrastructure in key locations to help reduce ambient temperature.

Next steps

23. Pending Council decision, next steps may include:
 - 23.1. Expansion of care packages provided through the libraries for summer 2026/27.
 - 23.2. Development of an Extreme Weather Response Protocol to improve communication of the extreme weather response in the City of Adelaide.
 - 23.3. Promotion of the City of Adelaide Cool Wayfinding Tool.
 - 23.4. Identification of priority locations for additional supporting public infrastructure in the city and Adelaide Park Lands and preparation of supporting budget bids for consideration through the 2027/28 Annual Business Plan and Budget.
 - 23.5. Continued advocacy to the State Government for permanent supportive housing and transitional accommodation as the primary and long-term response to homelessness and people sleeping rough.
 - 23.6. Supporting DHS in its implementation of recommendations from the Rough Sleeper Extreme Weather Response review, including strengthened communication and pre-season preparation.

DATA AND SUPPORTING INFORMATION

Link 1 – [Extreme Weather Support for People Sleeping Rough – 7 April 2026](#)

Link 2 – [Review: Rough Sleeper Extreme Weather Response – July 2026](#)

Link 3 – [City of Adelaide Cool Wayfinding Tool](#)

Link 4 – [Advocacy to State Government for increased homelessness response – 24 February 2026](#)

Link 5 – [Letter from Lord Mayor to the Premier of South Australia](#)

Link 6 – [State Government Immediate Action Support – 14 July 2026](#)

Link 7 – [Homelessness Roundtable Outcomes Summary](#)

Link 8 – [Advocacy Letter from Lord Mayor to Peter Malinauskas August 2026](#)

ATTACHMENTS

Nil

- END OF REPORT -

Elected Member Travel for Pre-COP31

Tuesday, 22 September 2026
Council

Strategic Alignment - Our Environment

Program Contact:
Office of the Lord Mayor

Public

Approving Officer:
Michael Sedgman, Chief
Executive Officer

EXECUTIVE SUMMARY

The purpose of this report is to seek Council approval for Councillor Mark Siebentritt to travel and attend the Pre-COP31 Stakeholder Engagement Program, 'Vale vi Vanua Knowledge Exchange in Fiji.

COP stands for Conference of the Parties which is the main decision-making body of the United Nations Framework Convention on Climate Change (UNFCCC). COP takes place annually and is an opportunity to negotiate new measures, and review Parties' progress against the overall goal of the UNFCCC to limit climate change.

The Pre-COP31 Stakeholder Program runs from 5–8 October 2026 in Nadi, Fiji and includes panels, workshops, roundtables, networking and keynote sessions. The knowledge exchange is designed to bring practical climate knowledge, Pacific perspectives and stakeholder ideas into the discussions leading up to COP31. The program will focus on Pacific climate challenges and solutions, with the aim of informing global climate discussions.

Councillor Siebentritt is able to provide a direct strategic benefit to the city given the alignment between focus on the Program's climate change, resilience and Pacific knowledge and his professional experience in climate adaptation and sustainability.

The travel and accommodation costs for Councillor Siebentritt's attendance at the event will be funded by the City of Adelaide. There is no cost for the registration of the event.

RECOMMENDATION

THAT COUNCIL

1. Notes that the cost of travel and accommodation associated with Councillor Siebentritt's attendance at the Pacific Pre-COP event in October 2026 will be funded by the City of Adelaide in accordance with Council Policy.
2. Approves Council Siebentritt's travel to Fiji in October 2026 to represent the City of Adelaide at the Pacific Pre-COP event.
3. Notes that, following the Pacific Pre-COP event, Councillor Siebentritt will provide a report to Council outlining key learnings, relevant stakeholder engagements and opportunities for the City of Adelaide arising from his attendance.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	Strategic Alignment – Our Environment Work with our partners to plan for, lead and educate our community on a climate resilient future.
Policy	Council Members Allowance and Benefits Policy (Link 1)
Consultation	Not as a result of this report.
Resource	Not as a result of this report.
Risk / Legal / Legislative	Not as a result of this report.
Opportunities	Strengthen relationships with Pacific and international climate leaders, while gaining practical insights into climate adaptation, resilience and community led approaches. Knowledge sharing and initiatives that could inform future Council policy and planning.
26/27 Budget Allocation	The cost for this travel is in the range of \$3,500 to \$4,200, being subject to final flight and accommodation requirements. The travel will be covered through the budget of the Office of the Lord Mayor. All travel and accommodation will be in accordance with Council Policy.
Proposed 27/28 Budget Allocation	Not as a result of this report.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not applicable.
26/27 Budget Reconsideration (if applicable)	Not applicable.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not applicable.

DISCUSSION

1. Pre-COP31 Stakeholder Engagement Program

- 1.1. The Pre-COP31 Stakeholder Engagement Program, *Vale ni Vanua – Knowledge Exchange*, provides an opportunity for stakeholders to engage on climate change, resilience and Pacific-led approaches ahead of COP31.
- 1.2. The program brings together government, local government, community, First Nations, academic, industry and civil society representatives to exchange knowledge and identify opportunities for collaboration.

2. Relevance to the City of Adelaide

- 2.1. Attendance is directly relevant to the City of Adelaide's actions and ambitions regarding Our Environment as outlined in the City of Adelaide Strategic Plan 2024-2028 ([Link 2](#)) and Integrated Climate Strategy 2030 ([Link 3](#)).
- 2.2. The Lord Mayor's attendance in Rio de Janeiro in November 2025 to advocate for Adelaide to host COP31 demonstrated the City's commitment to climate leadership and the role of cities in local climate action.
- 2.3. The City of Adelaide has played a leadership role in managing initiatives for dealing with climate change that have influenced beyond South Australia, recognising that climate change requires action and cooperation across borders. COP31 provides an opportunity to support Pacific nations, many of which face high risks from climate change and rising sea levels, to strengthen Adelaide's links with the Pacific region, and to show consistency of our ongoing commitment to tackling climate change.
- 2.4. Councillor Siebentritt's professional experience in climate adaptation, risk assessment and sustainability provides a relevant basis for participation and contribution to the program.
 - 2.4.1. The program provides an opportunity to gain insights into practical approaches to climate adaptation, resilience, urban environments and community-led responses.
 - 2.4.2. It also provides an opportunity to share Adelaide's experience and perspectives and strengthen relationships with Pacific and international stakeholders.

3. Opportunities arising from attendance

- 3.1. Attendance provides opportunities to develop relationships with governments, cities, researchers and other organisations working on climate resilience and sustainable development.
- 3.2. These relationships may support future knowledge exchange, collaboration and identification of initiatives relevant to Adelaide's climate and sustainability priorities.

4. Outcomes for the City of Adelaide

- 4.1. Knowledge and insights gained through participation can inform Council's ongoing consideration of climate adaptation, resilience and sustainability initiatives.
- 4.2. Attendance also provides an opportunity to raise the profile of Adelaide as a city engaged in practical climate action and regional cooperation.
- 4.3. Following attendance, relevant outcomes and opportunities can be reported to Council. This may include key learnings, stakeholder relationships established and opportunities for future collaboration. Any identified initiatives or policy considerations relevant to the City can be considered through the appropriate Council processes.

5. Conclusion

Attendance provides a relevant opportunity for the City of Adelaide to participate in an international climate knowledge exchange, strengthen regional relationships and bring practical insights back to Adelaide to support its ongoing climate resilience and sustainability objectives.

DATA AND SUPPORTING INFORMATION

Link 1 – [Council Members Allowances and Benefits Policy](#)

Link 2 – [City of Adelaide Strategic Plan 2024-2028](#)

Link 3 – [Integrated Climate Strategy 2030](#)

ATTACHMENTS

Nil

- END OF REPORT -

Reports from Council Members

Tuesday, 22 September 2026
Council

Strategic Alignment - Our Corporation

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Public

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The purpose of this report is to:

1. Inform Council of Council Member activities and functions that Council Members attended on behalf of the Lord Mayor for the period 18 August to 15 September 2026.
2. Provide a summary of Council Members' attendance at meetings for the period 18 August to 14 September 2026.

Council Members may also table reports on activities undertaken on Boards and Committees where they are representing Council, and these reports will be included in the Minutes of the meeting.

RECOMMENDATION

THAT COUNCIL

1. Notes the Council Member activities and functions attended on behalf of the Lord Mayor as contained in Attachment A to Item 19.1 on the Agenda for the meeting of the Council held on 22 September 2026.
2. Notes the summary of meeting attendance by Council Members as contained in Attachment B to Item 19.1 on the Agenda for the meeting of the Council held on 22 September 2026.
3. Notes that reports from Council Members tabled at the meeting of the Council held on 22 September 2026 will be included in the Minutes of the meeting.

ATTACHMENTS

Attachment A – Council Member activities and functions attended on behalf of the Lord Mayor

Attachment B – Summary of Council Member meeting attendance

- END OF REPORT -

FUNCTIONS ATTENDED ON BEHALF OF THE LORD MAYOR: 18 August - 15 September 2026			
COUNCIL MEMBER	DATE	EVENT TITLE	EVENT DETAILS
Councillor Mark Siebentritt	27/08/26	Hutt Street, Mental Rehabilitation Hospital 'Topping Out'	Lot 200, Wakefield St
Councillor Carmel Noon (Deputy Lord Mayor)	10/09/26	Book Launch: A Woman in a Thousand	State Library
Councillor Phillip Martin	04/09/26	2026 SALA FINISSAGE Awards Night	The Meeting Hall
Councillor Mark Siebentritt	12/09/26	Battle of Britain Service	Torrens Parade Ground
COUNCIL MEMBER MEETINGS ATTENDED: 18 August - 15 September 2026			
COUNCIL MEMBER	DATE	EVENT TITLE	EVENT DETAILS
Councillor Phillip Martin	20/08/26	Adelaide Central Market Authority Board Meeting	Attended as Representative
Councillor Eleanor Freeman	20/08/26	Adelaide Airport Consultative Committee	Attended as Representative
Councillor Phillip Martin	27/08/26	Adelaide Festival Centre Trust Board Meeting	Attended as an Observer
Councillor Carmel Noon (Deputy Lord Mayor)	03/09/26	Adelaide Festival Board Meeting	Attended as Representative

Council Member Meeting Attendance

	Council - Special 18 August 2026	City Finance and Governance Committee 18 August 2026	Infrastructure and Public Works Committee 18 August 2026	Adelaide Central Market Authority 20 August 2026	Council Assessment Panel 24 August 2026	Council 25 August 2026	Council Assessment Panel - Special 27 August 2026	Kadaltilla / Adelaide Park Lands Authority 27 August 2026	CEO Performance Review Panel 31 August 2026
Lord Mayor Dr Jane Lomax-Smith	✓	✓	✓			✓		✓	✓
Councillor Carmel Noon (Deputy Lord Mayor)	✓	✓	✓			✓			✓
Councillor Arman Abrahamzadeh	✓	✓	✓			✓			
Councillor Alfredo Cabada	✓	✓	✓			✓			
Councillor Mary Couros	✓	✓	✓			✓			
Councillor Eleanor Freeman	✓	✓	✓		✓	✓	✓		
Councillor Janet Giles	✓	✓	✓			✓			
Councillor Patrick Maher						✓			
Councillor Phillip Martin	✓	✓	✓	✓		✓			
Councillor Dr Mark Siebentritt	✓	✓	✓			✓			✓
Councillor Keiran Snape	✓	✓	✓			✓		✓	
Total number	10	10	10	1	1	11	1	2	3

	City Community Services and Culture Committee 1 September 2026	City Planning, Development and Business Affairs Committee 1 September 2026	Council - Special 1 September 2026	Conduct Committee 2 September 2026	Audit and Risk Committee - Special 8 September 2026	Council 8 September 2026	Reconciliation Committee 9 September 2026	Total meetings held	Total meetings attended
Lord Mayor Dr Jane Lomax-Smith	✓	✓	✓	✓		✓		13	11
Councillor Carmel Noon (Deputy Lord Mayor)	✓	✓	✓	✓		✓		10	10
Councillor Arman Abrahamzadeh						✓		8	5
Councillor Alfredo Cabada	✓	✓	✓			✓		8	8
Councillor Mary Couros	✓	✓	✓			✓		8	8
Councillor Eleanor Freeman	✓	✓	✓			✓	✓	11	11
Councillor Janet Giles	✓	✓	✓			✓	✓	10	9
Councillor Patrick Maher	✓	✓	✓			✓		8	5
Councillor Phillip Martin	✓	✓	✓		✓ (proxy for Cr Giles)	✓		10	10
Councillor Dr Mark Siebentritt	✓	✓	✓			✓		10	9
Councillor Keiran Snape						✓		9	6
Total number	9	9	9	2	1	11	2		

Key:

	Apology
	Apology - meeting commenced prior to 5pm
	Leave
	Absent
	Not a Member
	Proxy Member (not in attendance)
	Ex-officio Member

Deputy Lord Mayor, Councillor Noon - MoN - City Safe CCTV Network

Tuesday, 22 September 2026
Council

Council Member
Deputy Lord Mayor, Councillor
Carmel Noon

Public

Contact Officer:
Ilia Houridis, Director City Shaping

MOTION ON NOTICE

Councillor Carmel Noon will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes the Administration's response to the Deputy Lord Mayor's Question on Notice considered by Council on 8 September 2026 regarding the City Safe CCTV Network, including that:
 - while the network was upgraded through the \$3 million CCTV Smart Technology Project completed in 2024, the last full evaluation of the City Safe CCTV Network undertaken jointly by the City of Adelaide and SAPOL was in 2003; and
 - Administration has identified opportunities for CCTV coverage to be expanded into other areas of the city and North Adelaide where risks to community safety are identified.
2. Requests the Chief Executive Officer, in collaboration with SAPOL, to undertake a strategic review of the City Safe CCTV Network, including:
 - current CCTV coverage and any geographic gaps across the city and North Adelaide;
 - areas identified through SAPOL intelligence as presenting increased risks to personal safety;
 - areas identified through feedback from residents, businesses and Precinct Groups, including relevant precinct safety and security audits;
 - opportunities to improve or expand CCTV coverage as part of Main Street, public realm and other capital projects;
 - the effectiveness and future capacity of the existing network; and
 - opportunities for State and Federal Government funding or other partnerships to support future expansion.
3. Requests that the outcomes of the review, including identified priority locations, indicative costs and funding options, be presented to Council in time to inform consideration of the 2027/28 Business Plan and Budget.'

ADMINISTRATION COMMENT

1. The City of Adelaide owns and maintains the public CCTV system known as the City Safe CCTV Network (CSN), and the Police Security Services Branch (PSSB), a security monitoring service provider internal to South Australia Police (SAPOL), undertakes the operation and monitoring.
 - 1.1. Additionally, the Department of Infrastructure and Transport (DIT) leverages the CSN to monitor intersections for the purpose of traffic flow management.
2. It was previously reported to Council on 8 September 2026 that the last known full evaluation of the CSN was undertaken in 2003.
 - 2.1. Additional search in preparing this administration comment found that a strategic review of the CSN was undertaken by external consultants in 2017.
3. A Memorandum of Understanding (MoU) and Operating Guidelines between the City of Adelaide Corporation and SAPOL for the CSN have been in place since 2001. The stated purpose of the MoU is to “govern the relationship between the Corporation and SAPOL in its joint management of the CCTV system”.
4. The existing MoU and Operating Guidelines are currently being reviewed by the City of Adelaide and SAPOL.
5. To support any future expansion of the CSN, the Administration recommends a separate body of work to review the governance framework and associated mechanisms, including the MoU and Operating Guidelines, used for the joint management of the CSN by the City of Adelaide and SAPOL should be undertaken.
6. Direction from Council on whether the strategic review should include every street and laneway in the city and North Adelaide would assist in understanding the scale of the task and timeframes required to deliver the review.
7. Council Administration has interpreted the proposed motion includes the City Square but excludes other parts of the Adelaide Park Lands.
8. The review proposed by the proposed motion is currently unfunded in 2026/27 and would require a budget of between \$50,000 to \$100,000 depending on the final scope and timeframe.
9. Based on the budget review cycle and work required to initiate the project, it is unlikely that the review will be finalised in time to be considered as part of the 2027/28 Business Plan and Budget.
10. Advice will need to be sought from SAPOL, PSSB and DIT as to their capacity to collaborate and meet the timeframes proposed by the proposed motion. The Administration does not have visibility on their budget commitments and work programs and given that the primary use of the City Safe CCTV Network is with SAPOL, their input into the scoping and timing for delivery of this proposal is critical.
11. One approach to managing the scale of the review and the other factors listed above is to take a programmed approach, based on a prioritisation of locations across a more extended timescale.

Should the proposed motion be supported by Council, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Engagement with SAPOL as to the scope and timing of the proposed review is strongly recommended prior to proceeding. Consultation will then be required with SAPOL, PSSB and DIT to formalise the scope and program of work. There is also an opportunity to consult with Precinct Groups.
External consultant advice	Preparation of a City Safe CCTV Network Strategic Review. Preparation of indicative costings based on outcomes from the Strategic Review.
Legal advice / litigation (eg contract breach)	Legal advice may be sought if this motion progresses on any duty of care for the City of Adelaide and SAPOL in context of the review’s findings.
Impacts on existing projects	Not applicable

Budget reallocation	Budget reallocation in the existing 2026/27 budget for the engagement of external consultants to undertake the review. The review is estimated at between \$50,000 to \$100,000 in consultant costs pending the final scope and timeframe for completion.
Capital investment	Dependent on the outcomes from the review.
Staff time in preparing the workshop / report requested in the motion	Approximately 200 hours of staff time will be required to undertake the activities outlined in this proposed motion including overseeing the consultancy and consultation with SAPOL, PSSB, DIT and Precinct Groups.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 7.5 hours.

- END OF REPORT -

Councillor Martin - MoN - Declaration of Homelessness Emergency

Tuesday, 22 September 2026
Council

Council Member
Councillor Phillip Martin

Public

Contact Officer:
Ilia Houridis, Director City Shaping

MOTION ON NOTICE

Councillor Phillip Martin will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council;

Declares that a Homelessness Emergency is being experienced across the CBD and North Adelaide with unacceptable levels of homelessness, including rough sleeping. Consistent with the seriousness of the declaration, Council;

1. Will collate the most accurate information it can assemble to understand the extent and severity of the problem
2. Ensure that all policies, strategies and budgets are aligned to address the emergency through every reasonable means available, including being open to consider new ideas
3. Lead a community wide approach to reducing homelessness and rough sleeping by demonstrating leadership and collaboration with sector providers and State and Federal agencies to ensure there is adequate crisis accommodation in the City
4. Use the emergency declaration as a tool to encourage State and Federal Governments to provide sufficient resources for long term social housing
5. Encourage other local government areas to declare a homelessness emergency to address the housing and rough sleeping crisis and to encourage all levels of government to develop policies to help Australians to avoid homelessness.'

ADMINISTRATION COMMENT

1. The number of people sleeping rough remains at between 200 and 240 people. This measure is reported by the Adelaide Zero Project and is used to determine progress towards Council's target of Functional Zero Homelessness, in which the number of people sleeping rough is below the system's capacity to house them.
2. With the number remaining relatively static for several years, there is no evidence of sustained progress towards Functional Zero or a reduction in the underlying level of rough sleeping.
3. Achieving Functional Zero requires an integrated and systemic response leading with a Housing First approach, prioritising access to permanent housing as the first response, followed by the tailored health, social and other supports needed to sustain housing and address the underlying causes of homelessness.
4. On this basis, the interpretation of the motion by Administration to declare a 'Homelessness Emergency' is to mean that Council is seeking an exceptional and accelerated improvement to the system led by the State Government to address homelessness.

5. On 14 July 2026, Council requested that the Lord Mayor, on behalf of Council, write to the Premier of South Australia seeking urgent State Government support for a coordinated response to rough sleeping in the City of Adelaide. The correspondence was to reflect the outcomes of the Lord Mayor's 2026 Homelessness Roundtable.
6. The Lord Mayor's 4th Homelessness Roundtable held on 6 August 2026 brought together senior political, government and sector leaders, as well as city business and city resident groups, to discuss the joined-up government response required to end rough sleeping.
7. The State Government has also released its Report of the *Review of the South Australian SHS-Funded Homelessness System* (the Review) on Friday, 11 September 2026. Administration is currently reviewing this document for the opportunities and actions it identifies to address the issues raised at the Lord Mayor's Roundtable.
8. As committed to in July 2026 a letter to the Premier has been prepared, copied to all relevant Ministers with portfolio responsibilities, outlining Council's concern that existing partnerships and responses are only managing immediate crisis-need, rather than addressing the underlying drivers of homelessness or adequately resourcing prevention.
9. The letter emphasises the need for stronger State Government leadership, with the Lord Mayor's Homelessness Roundtable priority action being for the State Government to establish a Premier's Taskforce, single Ministerial portfolio and/or a Commissioner for Ending Rough Sleeping, supported by cross-portfolio governance [Link 1](#).
10. With the release of the Review, the State Government has committed to a further period of engagement and co-design of system changes commencing with roundtables on 23 September 2026.
11. Administration will participate in these processes and seek engagement opportunities for Council Members in this process. Administration will contribute the other key outcomes from the Lord Mayor's Roundtable to the process including:
 - 11.1. Reorienting homelessness prevention and responses around individuals, particularly at critical transitions across health, corrections and housing
 - 11.2. Significantly increasing safe, accessible and low-barrier crisis and transitional accommodation
 - 11.3. Increasing permanent supportive housing and sustained post-housing support
 - 11.4. Establishing a coordinated inner-city alcohol and other drug response across health, housing and homelessness
 - 11.5. Expanding specialist assertive outreach, including after-hours and weekend responses
 - 11.6. Matching homelessness system funding and service delivery to the level of need, with greater funding certainty.
12. When briefing the homelessness sector on the release of the Review, the Minister noted that there continues to be a strong role for local government in partnering to end homelessness and that there are some shining stars within local government already.
13. The City of Adelaide has a reputation locally and nationally as a leader in its response and role in partnering with the sector.
14. Should Council resolve to support the proposed motion, the Administration will write to the Local Government Association, encouraging them and other local governments to actively participate in the State Government's homelessness system co-design.

Should the proposed motion be supported by Council, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Administration already actively participates in partnership discussions through the Australian Alliance to End Homelessness and directly with the Department for Human Services

Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Administration already actively participates in partnership discussions through the Australian Alliance to End Homelessness and directly with the Department for Human Services and will do so through the upcoming consultation on the Review.
Other	Nil
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4.5 hours.

- END OF REPORT -

Councillor Martin - MoN - Smart Glasses

Tuesday, 22 September 2026
Council

Council Member
Councillor Phillip Martin

Public

Contact Officer:
Anthony Spartalis, Chief Operating Officer

MOTION ON NOTICE

Councillor Phillip Martin will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council;

Asks the Administration to review the use and potential misuse of smart glasses at Council owned or controlled locations, including the Park Lands, with a view to recommending possible restrictions or a complete ban on the use of this and similar technology.'

ADMINISTRATION COMMENT

1. Smart glasses have been available for several years, primarily for commercial and industrial applications and to support people with specific accessibility needs. More recently, smart glasses technology has rapidly moved into the consumer market with the likes of Ray-Ban Meta, Google and others.
2. The use of this technology has recently been the topic of interest across Australia:
 - 2.1. The City of Brisbane announced on 25 August 2026 a ban on the non-consensual use of recording devices at public pools.
 - 2.2. Councils in Victoria and New South Wales, namely Yarra and Canterbury Bankstown, have recently also sought administrative reports on potential changes to terms and conditions of use, but are yet to finalise a Council position.
3. The common theme from the three councils was the protection of children, women and other vulnerable people and groups.
4. The *Surveillance Devices Act 2016* (SA) does provide a legal framework to prevent the recording of private conversations (audio recording) and activities (video recording) without consent in both public and private locations.
5. The Adelaide City Libraries' Condition of Entry does prohibit the use of filming or photography of anyone without prior consent.
6. The City of Adelaide Customer Centre at 25 Pirie Street also currently prohibits the use of filming, sound recording and photography devices, as indicated by signage at the entrance.
7. Council will likely have little to no capability of enforcing outright bans of these types of devices in Park Lands and other public open spaces, however a more targeted approach of Council owned and operated facilities could be considered.
8. Should Council resolve to support the proposed motion, the Administration will prepare a report on a proposed approach to the matter, to be presented to Committee and Council in December 2026.

Should the proposed motion be supported by Council, the following implications of this motion should be considered.	
Public consultation	Not applicable
External consultant advice	South Australia Police South Australia State Library
Legal advice / litigation (eg contract breach)	We may seek legal advice in relation to Council's ability to enforce any potential ban or restrictions.
Impacts on existing projects	Not applicable
Budget reallocation	Depending on the outcome of the report, there could be costs associated with the implementation of any recommendation; the report will indicate costs.
Capital investment	Depending on the outcome of the report, there could be costs associated with the implementation of any recommendation; the report will indicate costs.
Staff time in preparing the workshop / report requested in the motion	Not applicable
Other	Consideration will need to be given to any accessibility requirements in the development of draft Terms and Conditions for entry to Council facilities.
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4.5 hours.

- END OF REPORT -

Tuesday 22 September
2026

Council

Program Contact:

Anthony Spartalis, Chief
Operating Officer

Approving Officer:

Michael Sedgman, Chief
Executive Officer

Public

EXECUTIVE SUMMARY

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act), states that a Council may order that the public be excluded from attendance at a meeting if the Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.

It is the recommendation of the Chief Executive Officer that the public be excluded from this Council meeting for the consideration of information and matters contained in the Agenda.

For the following Committee Report to Council seeking consideration in confidence

- 25** Confidential Recommendation of the Audit and Risk Committee – 8 September 2026 [section 90(3) (b) & (d) of the Act]
- 26** Confidential Recommendations of the City Finance and Governance Committee – 15 September 2026 [section 90(3) (b) & (k) of the Act]
- 27** Confidential Recommendations of the Infrastructure and Public Works Committee – 15 September 2026 [section 90(3) (b) & (d) of the Act]
- 28** Confidential Recommendations of the Conduct Committee - 2 September 2026 [section 90(3) (a) of the Act]

The Order to Exclude for Items 25, 26, 27 and 28:

1. Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
 2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 3. In addition, identifies for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
-

ORDER TO EXCLUDE FOR ITEM 25

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (b) & (d) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 22 September 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 25 [Confidential Recommendation of the Audit and Risk Committee – 8 September 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This item contains certain information of a confidential nature (not being a trade secret) the disclosure of which could reasonably expect to confer a commercial advantage on a person with whom the Council is conducting business, prejudice the commercial position of the Council in respect to its contractual negotiation position.

Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may result in release of confidential information of Council of a contractual and financial nature.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 22 September 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 25 [Confidential Recommendation of the Audit and Risk Committee – 8 September 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(b) & (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 26

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (b) & (k) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 22 September 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 26 [Confidential Recommendations of the City Finance and Governance Committee – 15 September 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Recommendation 1 - Grounds and Basis

This Item is confidential as it contains information which relates to tenders for the supply of goods, provision of services and carrying out of works.

The disclosure of information in this report contains information relating to tenders for the Gouger Street Revitalisation Project.

Recommendation 2 - Grounds and Basis

This Item is confidential as it contains information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council.

The disclosure of information in this report may adversely impact project viability, prejudice the ability to undertake/ participate in future negotiations on the proposal and prejudice the Council's commercial position and opportunity for Council to participate in future like considerations or discussions.

Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may severely prejudice Council's ability to discuss/participate or influence a proposal for the benefit of the Council and the community in this matter and in relation to other contract negotiations.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 22 September 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 26 [Confidential Recommendations of the City Finance and Governance Committee – 15 September 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(b) & (k) of the Act.

ORDER TO EXCLUDE FOR ITEM 27

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (b) & (d) and section 90(2) & (7) of the *Local Government Act 1999* (SA), this meeting of the Council dated 22 September 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 27 [Confidential Recommendations of the Infrastructure and Public Works Committee – 15 September 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Recommendation 1 - Grounds and Basis

This Item contains commercial in confidence, financial information which are to be treated in confidence and the disclosure of which could reasonably be expected to confer a commercial advantage on a person which whom the Council is conducting business, prejudice the commercial position of the Council and prejudice the commercial position of the person who supplied the information and confer a commercial advantage to a third party.

The disclosure of information could reasonably prejudice the commercial position of the Council with respect to its contractual negotiations as well as prejudice the commercial position of parties who have supplied the information.

Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may prejudice Council's contractual dealings.

Recommendation 2 - Grounds and Basis

This Item is confidential as it contains certain confidential information (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a person which whom the Council is conducting business, prejudice the commercial position of the Council and prejudice the commercial position of the person who supplied the information and confer a commercial advantage to a third party.

The disclosure of information in this report could reasonably prejudice the commercial position of the Council with respect to its commercial dealings with the land as well as prejudice the commercial position of parties who have supplied intellectual property and commercial in confidence information.

Public Interest

The Council is satisfied that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of the information in this report, including certain financial information and further direction, may prejudice Council's contractual dealings with respect to a strategic land holding. In addition, information within this report contains the intellectual property and commercial in confidence information of parties who have supplied information which if released could negatively impact Council. On this basis, the disclosure of such information may severely prejudice the City of Adelaide's ability to influence the proposal for the benefit of the City of Adelaide and community in this matter.

2. Pursuant to section 90(2) of the *Local Government Act 1999* (SA) (the Act), this meeting of the Council dated 22 September 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 22 [Confidential Recommendations of the Infrastructure and Public Works Committee – 15 September 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(b) & (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 28

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999* (SA), this meeting of the Council dated 22 September 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 28 [Confidential Recommendations of the Conduct Committee - 2 September 2026] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

Consideration in confidence is sought because this report contains information that would amount to an unreasonable disclosure of personal affairs concerning confidential complaints under section 90(3)(a) of the *Local Government Act 1999* (SA.)

2. Pursuant to section 90(2) of the *Local Government Act 1999* (SA) (the Act), this meeting of the Council dated 22 September 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 28 [Confidential Recommendations of the Conduct Committee - 2 September 2026] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(a) of the Act.
-

DISCUSSION

1. Section 90(1) of the *Local Government Act 1999 (SA)* (the Act) directs that a meeting of Council must be conducted in a place open to the public.
2. Section 90(2) of the Act, states that a Council may order that the public be excluded from attendance at a meeting if Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.
3. Section 90(3) of the Act prescribes the information and matters that a Council may order that the public be excluded from.
4. Section 90(4) of the Act, advises that in considering whether an order should be made to exclude the public under section 90(2) of the Act, it is irrelevant that discussion of a matter in public may -
 - (a) *cause embarrassment to the council or council committee concerned, or to members or employees of the council; or*
 - (b) *cause a loss of confidence in the council or council committee; or*
 - (c) *involve discussion of a matter that is controversial within the council area; or*
 - (d) *make the council susceptible to adverse criticism.*
5. Section 90(7) of the Act requires that an order to exclude the public:
 - 5.1 Identify the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
 - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 - 5.3 In addition identify for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
6. Section 83(5) of the Act has been utilised to identify in the Agenda and on the Report for the meeting, that the following reports are submitted seeking consideration in confidence.
 - 6.1 Information contained in Item 25 – Confidential Recommendation of the Audit and Risk Committee – 8 September 2026
 - 6.1.1 Is subject to an Existing Confidentiality Order dated 8/9/2026.
 - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3)(b) & (d) of the Act
 - (b) information the disclosure of which –
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest.
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest.
 - 6.2 Information contained in Item 26 – Confidential Recommendations of the City Finance and Governance Committee – 15 September 2026
 - 6.2.1 Is subject to Existing Confidentiality Orders dated 15/9/2026.
 - 6.2.2 The grounds utilised to request consideration in confidence is section 90(3)(b) & (k) of the Act
 - (b) information the disclosure of which –
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest.

- (k) tenders for the supply of goods, the provision of services or the carrying out of works;
- 6.3 Information contained in Item 27 – Confidential Recommendations of the Infrastructure and Public Works Committee – 15 September 2026
 - 6.3.1 Is subject to Existing Confidentiality Orders dated 15/8/2026.
 - 6.3.2 The grounds utilised to request consideration in confidence is section 90(3)(b) & (d) of the Act
 - (b) information the disclosure of which –
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest.
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest.
- 6.4 Information contained in Item 27 – Confidential Recommendations of the Conduct Committee – 2 September 2026
 - 6.3.1 Is subject to an Existing Confidentiality Order dated 2/9/2026.
 - 6.3.2 The grounds utilised to request consideration in confidence is section 90(3)(a) of the Act
 - (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);

ATTACHMENTS

Nil

- END OF REPORT -

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